Appendix A

Project profiles on the following pages are full descriptions of projects listed under item 1b for

W.M. Jordan COMPANY

Westminster-Canterbury Lynchburg Expansion Project

Lynchburg, Virginia

Owner Representative:

Westminster-Canterbury of Lynchburg
Mr. Hudson Cary, III
501 V.E.S. Road
Lynchburg, Virginia 24503
(804) 386-3500

Architect:

SFCS, Inc., Architects
Mr. Tye Campbell, AIA
305 South Jefferson Street
Roanoke, Virginia 24011-2000
(540) 344-6664

Project Team:

Skip Smith, Preconstruction Manager
Bill Drum, Estimator
John Lawson, Principal-in-Charge
Joe Vavala, Project Manager
John Newman, Superintendent

Contract Type:

Construction Management at Risk

Contract Amount:

Final Contract: $18.4 Million
Original Contract: $18.2 Million

Construction Dates:

Construction began: May 2001
Construction completed: November 2002

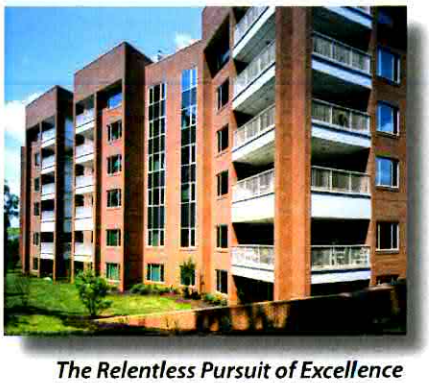
Services Provided:

- Design Development Review
- Schedule Development
- Coordination of Drawings & Specifications
- Cost Estimating
- Equipment Review
- Establishment of Bid Schedules
- Site Management
- Separate Bid Packages
- Value Engineering

The expansion of Westminster Canterbury Lynchburg involved four separate building additions to the existing facility. The new six-story 83,530 square foot Woods Edge Independent Living Addition incorporates 40 new residential units. Nine units within the existing building were renovated and expanded, and seven independent living apartments were renovated and expanded near the Community Center. This addition features a new building entrance, a patterned paved terrace and a new parking lot.

The four-story, 33,431 square foot Community Center addition expands the common areas to include a new art studio, billiards room, media/computer center and office spaces. This building includes outdoor terraces and a fully covered rooftop pavilion overlooking the courtyard below.

The 9,080 square foot Casual Dining Expansion seats 108 people. This addition is open to the existing dining room and includes a covered porch for outdoor dining. A self-contained, 17,222 square foot Assisted Living building was also added to serve fourteen residents. This building includes expanded dining options and extensive landscaping with a wandering garden, tables and benches, covered trellis and security fencing. In addition the new Assisted Living building connects to the Dementia Care Center. Renovations to the fifth and sixth floor of the building were done to create skilled nursing facilities.



W.M. Jordan COMPANY

Westminster Canterbury On The Chesapeake Bay West Tower Addition

Virginia Beach, Virginia

Westminster Canterbury, Virginia Beach is a LifeCare retirement community, offering residents accommodations from independent living and assisted living to full nursing care and specialized help for dementia. Located on fifteen acres on the Chesapeake Bay, the West Tower Addition offers one and two bedroom apartments in a wide variety of floor plans. New amenities include a range of dining experiences, a performing arts auditorium, chapel, beauty salon, general store, library, indoor heated swimming pool and a fitness area with exercise equipment. The buildings contain extensive millwork, wood paneling, and upscale finishes. The existing building remained fully occupied throughout the construction process. W. M. Jordan Company provided a full range of preconstruction services, including constructability analysis, value engineering, and continual cost estimating. Residents were allowed to customize their homes with a variety of options. Our on-site Resident Changes Coordinator worked with Westminster Canterbury's sales force to accomplish these changes.

Owner:

Westminster-Canterbury on the Chesapeake Bay
Ms. Erle Marie Latimer
3100 Shore Drive
Virginia Beach, Virginia 23451
(757) 496-1143

Architect:

SFCS, Inc., Architects
Mr. Tye Campbell
305 South Jefferson Avenue
Roanoke, Virginia 24011
(540) 344-6664

Project Team:

John Lawson, Principal-in-Charge
Skip Smith, Preconstruction Manager
Byron Williams, Project Manager
Bill Drum, Estimator
Chris Kyrus, Tower Superintendent
John Angle, Renovation Superintendent
Mike Morris, Assistant Superintendent
Jerry Barthelemy, Resident Changes Coordinator
Jimmy Collins, General Superintendent

Contract Type:

Construction Management at Risk

Contract Amount:

$57.5 Million

Construction Dates:

Construction Started: January 2000
Construction Completed: November 2002

West Tower Addition:

- 334,000 sq. ft. of new construction
- Fifteen-story concrete frame tower with 164 Independent Living Units
- 180,950 sq. ft. parking garage
- Guard House

115,000 square feet of renovations to:

- Clinic Space
- Alzheimer's unit / dementia care
- Skilled Transitional Care
- Health Care

Services Provided:

- Design Development Review
- Schedule Development
- Coordination of Drawings & Specifications
- Cost Estimating
- Establishment of Bid Schedules
- Site Management
- Separate Bid Packages
- Value Engineering
- Resident Changes Coordination

W.M. Jordan COMPANY

Westminster Canterbury On The Chesapeake Bay,

Shore Drive Expansion

Virginia Beach, Virginia

Owner:

Westminster-Canterbury on the Chesapeake Bay
Ms. Erle Marie Latimer
3100 Shore Drive
Virginia Beach, Virginia 23451
(757) 496-1143

Architect:

SFCS, Inc., Architects
Mr. Mark Shelton, Vice President
305 South Jefferson Avenue
Roanoke, Virginia 24011
(540) 344-6664

Project Team:

Skip Smith, Project Executive
Byron Williams, Project Manager
Bill Drum, Estimator
Chris Kyrus, Estimator
Darrin Rennee, Superintendent
Howard Joyner, General Superintendent
Ryan Schmid, Project Engineer

Contract Type:

Construction Management at Risk

Contract Amount:

$2.1 Million

Construction Dates:

Construction Started: November 2008
Construction Completed: July 2009

The Westminster Canterbury Shore Drive renovation project was a multi-phased renovation that consisted of approximately 10,000 square feet of space. The existing formal dining space was converted into a display cooking bistro and market place venue that includes a new lounge. During the entire renovation the dining facilities remained operational.

There was a significant amount of coordination required with the Food Service personnel associated with the phased renovation that was performed in the middle of their ongoing operations. Weekly planning meetings resulted in clear communications and expedited problem solving for concerns such as access through the construction site and off hours work to accomodate the staffs' needs.

The project included a significant amount of custom casework that integrated with the new exposed kitchen equipment. Suspended drywall clouds were also an integral interior design element.

W.M. Jordan COMPANY

Westminster Canterbury - Richmond

The Next Chapter - Richmond, Virginia

Owner:

Westminster Canterbury Corporation
Mr. Donald Lecky
1600 Westbrook Avenue
Richmond, Virginia 23227
(804) 264-6285

Owner's Representative:

Laughlin Management Services, Inc.
Mr. Steve Laughlin
3235 Electric Road,
Bldg B, Ste. 3B
Roanoke, Virginia 24018
(540) 772-9400

Architect:

THW Design
Mr. John Enwright
4055 Roswell Road, N.E.
Atlanta, Georgia 30342
(404) 252-8040

Project Team:

Charles McCarthy, Project Executive
Skip Smith, Preconstruction Manager
Bill Drum, Estimator
Brooks Ballance, Project Manager
Scott Brame, Project Manager
John Newman, Superintendent
Brian Andrew, Field Engineer and Superintendent
Will Bynum, Resident Changes Coordinator
Wayne Birdsong, Cottage Superintendent

Contract Type:

Select List Bid Contract

Contract Amount:

Award Amount: $89 Million
Final Amount: $95.6 Million

Construction Dates:

Construction began: June 2003
All phases complete: August 2006

Memory Support Courtyard

Center for Creative Living Lounge

W. M. Jordan Company constructed Westminster Canterbury's "The Next Chapter," a major phased expansion to their Continuing Care Retirement Community in Richmond, in four phases over three years. The expansion centers around the Center for Creative Living, a two-story, 92,500 square foot building that houses the Child Development Center and Community Choice (Home Health) Center. The center also has a new kitchen, dining area, Multi-Purpose Room, activity areas, and a 350-seat Performing Arts Theater. All of the buildings feature brick and synthetic stucco exteriors with asphalt shingle roofs. The project includes extensive Sitework, with a pond, a new service road, new parking lots, utilities to service the new homes, and extensive landscaping.

The expansion offers residents a variety of lifestyle options to choose from. Independent living is available in the Courtyard Villas Apartments, a 500,589 square foot, four-and five-story "H" shaped apartment building with 188 apartments. These apartments represent ten floor plans ranging in size from 810 square feet to more than 2,900 square feet. Parking is included underneath the building. Independent living is also provided in the Homes on the Green, detached two-story, single-family homes. Twenty-two homes in four floor plans range from 1,845 square feet to more than 3,000 square feet. Assisted Living apartments are located on three floors directly above the Center for Creative Living. This 70,200 square foot building contains 67 apartments. A separate two-story, 61,900 square foot Memory Support building houses 72 residents. There were no environmental or safety incidents that occurred on this project.

Center for Creative Living Dining

W.M. Jordan COMPANY

Westminster Canterbury - Richmond

Tower Renovations Richmond, Virginia

Owner:

Westminster Canterbury Corporation
Mr. Donald Lecky
1600 Westbrook Avenue
Richmond, Virginia 23227
(804) 264-6285

Owner's Representative:

Laughlin Management Services, Inc.
Mr. Steve Laughlin
3235 Electric Road, Bldg B, Ste. 3B
Roanoke, Virginia 24018
(540) 772-9400

Architect:

THW Design
Mr. John Enwright
4055 Roswell Road, N.E.
Atlanta, Georgia 30342
(404) 252-8040

Project Team:

Charles McCarthy, Project Executive
John Neblett, Estimator
John Neblett, Project Manager
Brian Andrew, Superintendent

Contract Type:

Select List Bid Contract

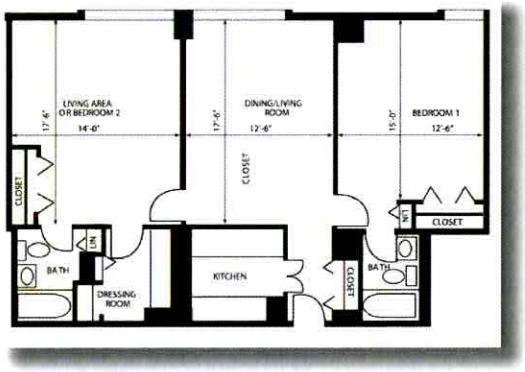
Contract Amount:

$18.4 Million

Construction Dates:

Construction began: May 2007
Scheduled Completion: June 2010
77% Complete

W. M. Jordan Company is continuing construction at Westminster Canterbury of Richmond with a $17.5 million contract for renovations to the Tower apartment building, an Independent Living facility offering a selection of residences with 15 different floor plans. From an intimate studio to one or two-bedroom apartments with separate dining room and eat-in kitchen, these residences offer secure independent living. Connected hallways and enclosed walkways allow residents indoor access to amenities such as a swimming pool, cafe and theater.
Crown molding was used throughout the entire facility.



Tower Building Apartments 1-Floor Plan Option

In 2006, W. M. Jordan Company completed an 8,000 square foot renovation project to the Tower building and finished "The Next Chapter," a major four-phase expansion to the Continuing Care Retirement Community over a three year period. The phased expansion includes the two-story Center for Creative Living, with Assisted Living apartments located on three floors above the Center. This 70,200 square foot building contains 67 apartments. A separate two-story, 61,900 square foot Memory Support building houses 72 residents. All of the buildings featuring brick and synthetic stucco exteriors with asphalt shingle roofs.

Also constructed were the Courtyard Villa Apartments and the Homes on the Green, approximately 566,000 square feet of added Independent Living space for residents.

W.M. Jordan COMPANY

Lakewood Manor Expansion

Richmond, Virginia

Owner:

Virginia Baptist Homes
Dr. Randall Robinson
12399 Village Loop
P.O. Box 191
Culpepper, Virginia 22701
(540) 825-1569

Architect:

SFCS, Inc., Architects
Mr. Allen Hale
305 South Jefferson Street
Roanoke, Virginia 24011-2003
(800) 873- 2788

Project Team:

Skip Smith, Project Executive
Craig Arnold,
Preconstruction Manager
Bruce Miller, Estimator
Mark Riley, Project Manager
Dan Matthews, Superintendent
Howard Joyner,
General Superintendent

Contract Type:

Construction Management at Risk
Design/Build AIA AIII on cottages only

Contract Amount:

$31.7 Million

Schedule:

Construction began:
February 2005
Construction completed:
April 2007

Lakewood Manor Continuing Care Retirement Community

Lakewood Manor, one of four retirement communities owned and operated by Virginia Baptist Homes, is located on a 68-acre wooded site in Richmond's West End. W. M. Jordan Company provided preconstruction services to Virginia Baptist Homes and SFCS, Inc. to assist with development of the expansion program for this community. These services included construction cost control, advice on phasing and sequencing of construction, and providing a sequence of cost estimates.

The project includes several components. The Independent Living component includes three Villa apartment buildings. Each three-story building features ten apartments in four floor plans of approximately 1,600 square feet. Fourteen cottages in four floor plans ranging from 1,800 to 2,800 square feet also represent Independent Living homes. The final structure is the Health Services Building, offering 96 Health Care beds and 32 Assisted Living units.

W.M. Jordan COMPANY

The Chesapeake Retirement Community Expansion

Newport News, Virginia

Owner Representative:

The Chesapeake,
A Virginia Baptist Retirement Home
Dr. Randall Robinson
12399 Village Loop
Culpeper, Virginia 22701
(540) 825-1869

Architect:

SFCS, Inc., Architects
Mr. Allen Hale
305 South Jefferson Street
Roanoke, Virginia 24011
(540) 344-6664

Project Team:

Preconstruction Phase
Skip Smith,
Preconstruction Manager
William Drum, Estimator
Construction Phase
John Lawson, Principal-in-Charge
William Heinz, Project Manager
Eric Hodson,
Assistant Project Manager
Paula Loftin, Resident Changes Coordinator
Superintendents: Mike Carter, Dan Flynn, Billy Ambrose, Jeff Giles, Tony Knighten, Wes Norton

Contract Type:

Construction Management at Risk
Six Bid Packages
Design/Build Cottages
Project began with sitework at $2.6 MM and other phases were added by change order.

Contract Amount:

$64 Million

Construction Dates:

Construction began:
March 2000
Project completed:
October 2003

The Chesapeake, a Virginia Baptist Homes retirement community, expanded its current campus in Newport News. W. M. Jordan Company built the original building in 1968 and has completed several additions over the ensuing years. This phased expansion provides homes with LifeCare benefits for 435 senior adults in a beautiful Hampton Roads setting.

The facilities remained open and occupied during construction, which was done in two phases. Phase 1 included four Sequences. Sequence A included the 57-unit Assisted Living Building, a 51-bed Health Care Building, and renovations to the existing mechanical areas and kitchen. Sequence B added an Independent Living Building with 81 apartments. Sequence C added a Community Center, Health Club and Dining room to the project, while Sequence D incorporated renovations to the existing Independent Living building. Phase 2 included renovations of 21 existing Independent Living Units and construction of an Independent Living Building with 81 apartments.

The project also included 39 cottages, built under a design/build delivery system. Each single-family detached cottage is approximately 1,500 square feet.

W.M. Jordan COMPANY

Springdale at Lucy Corr Village

Chesterfield, Virginia

Owner:

Chesterfield County Health Center Commission

Owner Representative:

Lucy Corr Village
Leigh Robbins, Executive Director
P.O. Box 170
Chesterfield, Virginia 23832-6657
(804) 706-5700

Architect:

SFCS
Mr. Alan Hale
305 South Jefferson Street
Roanoke, VA 24011-2003
(800) 873- 2788

Project Team:

C. J. "Skip" Smith, III, Project Executive
Christopher S. Harrell, Estimator
Mark Reilly, Project Manager
T. Wayne Birdsong, Superintendent
Tony Turnbell, Superintendent

Contract Type:

Construction Management at risk

Contract Amount:

Current Budget: $32.5 Million

Construction Dates:

Construction began:
October 2005
Scheduled for Completion:
November 2009
93% Complete

Duplexes

Apartments

W. M. Jordan Company provided preconstruction services in the planning of an expansion to this community for seniors. Lucy Corr Village currently includes 48 Assisted Living Apartments and a 240-bed nursing care facility. The community offers respite care, short-term rehabilitation, dementia care, adult day care and a geriatric clinic in a campus setting.

This expansion adds a full continuum of care by building independent living and community based services adjacent to the existing 27-acre campus. The project adds 122 residential units, including 14 cottages, 56 duplexes and 52 apartments, along with appropriate community spaces. A four-story apartment building offers homes in a variety of configurations, from one-bedroom, one-bath to three-bedroom, two- bath models. The building includes a community center with an expansive two-story lobby featuring a balcony overlooking the second floor, a seating area with fireplace, and a business service center for residents. Dining options include a Bistro with a private dining room and outdoor patio, a pub, and a coffee shop. Additional activity spaces include a creative arts room, a fitness and exercise center, a library, and gathering areas for playing games and cards.

The single-family cottages offer 1,500 square feet of space, while the duplexes are 1,200 square feet. All cottages and duplexes feature two-bedroom, two-bath floor plans. The Independent Living portion of the community is carefully designed to provide a residential setting, reminding residents of homes from which they came as well as the neighborhoods where they raised their families. The campus has a semi-rural appeal by the accentuated walking paths.

Preconstruction services included conceptual estimating, advice on phasing and scheduling, constructability analysis, and full estimating services.

Cottages

W.M. Jordan COMPANY

The Hermitage at Cedarfield-Retirement Community

Richmond, Virginia

Owner Representative:

Virginia United Methodist Homes
Dr. William Jeryl Fink, President
7113 Three Chopt Road
Richmond, Virginia 23226
(804) 673-1031

Architect:

SFCS, Inc.
Mr. Tye Campbell, AIA
305 South Jefferson Street
Roanoke, Virginia 24011-2000
(540) 344-6664

Project Team:

Randy Wells, Estimator
Chip Deyorle, Project Manager
Clark Minnegerode,
Assistant Project Manager
Mike Douchette,
Assistant Project Manager
John Newman, Superintendent
Dan Matthews,
Assistant Superintendent
James Atkinson,
Assistant Superintendent
Roy David Young, Field Engineer

Contract Type:

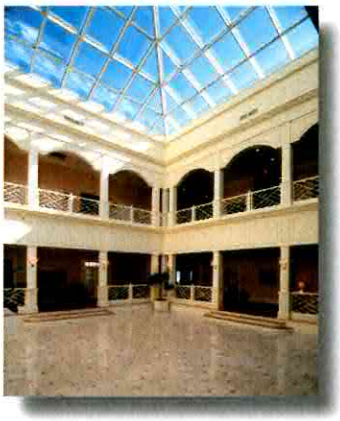
Construction Management at Risk

Contract Amount:

$60.5 Million

Construction Dates:

Construction began:
May 1994
Construction completed:
February 1997
35% of work performed by own forces



The Hermitage at Cedarfield is a Life Care Retirement Community with 85 Independent Living Cottages, a four-story apartment community of 226 homes and 43 Assisted Living Units. A licensed 60 bed nursing home and a 23 bed Alzheimer Care Center provide a higher level of care. Amenities include a Town Center with swimming pool and fitness area, clubhouse, chapel and pharmacy. The entire project is 730,000 square feet, built on a 75 acre site.

W.M. Jordan COMPANY

VCUHS Critical Care Tower

Richmond, Virginia

Owner Representative:

Virginia Commonwealth University
Mr. Robert Reardon
Chief Facilities Officer
P.O. Box 843003
Richmond, Virginia 23284-3003
(804) 828-1387

Program Manager:

Mr. Don Darnell
Jones Lang LaSalle
P.O. Box 980448
Richmond, Virginia 23298
(804) 828-5985

Architect:

HKS, Inc.
Ms. Leslie Hanson, AIA
411 East Franklin Street, Suite 105
Richmond, Virginia 23219
(804) 644-8400

Project Team:

Skip Smith, Project Executive
Brooks Ballance, Project Director
Scott Brame, Administrative Project Manager
Craig Arnold, Lead Estimator
Mike Locher, Lead Superintendent
Tony Turnbell, Site/Civil/Shell Superintendent
Jack Richards, MEP Superintendent
George Steward, MEP Superintendent
Jimmy Collins, General Superintendent

Contract Type:

Construction Management at Risk

Contract Amount:

$126.7 Million

Construction Dates:

Construction began August 2005
Completed October 2008

W. M. Jordan Company provided construction management services for an expansion to the Main Hospital at Virginia Commonwealth University's MCV campus. Designed by HKS Architects of Richmond, the project is a 374,471 square foot, fifteen-story critical care hospital attached to the north side of Main Hospital.

The new bed tower is comprised of seven Acute Care and Intensive Care Units, critical care patient beds, expansions of the Surgery Department with a ten-operating room suite, and shell space for the future expansion and renovation of the Emergency Department and Central Sterile Supply. This project accommodates a Security Care Unit for the Department of Corrections, and other specialized units such as a 40-crib Neonatal Intensive Care Unit and a 16-bed Burn Unit. In total, the tower provides 232 beds to the hospital. All patient rooms in the new tower are private rooms with adequate space for families and provide for future flexibility in advanced technologies and staffing methodologies. This project required BCOM participation.

In addition to managing construction of the contract, W. M. Jordan Company provided continuous cost estimating, value engineering, constructability analysis, and scheduling services.

W.M. Jordan COMPANY

Sentara CarePlex Hospital
Hampton, Virginia

Owner Representative:

Sentara Healthcare
Mr. Tom Piatt
Director of Design & Construction
(757) 395-8870
tepiatt@sentara.com

Architect:

Odell & Associates
Mr. James Snyder, AIA
6802 Paragon Place, Suite 500
Richmond, Virginia 23230
(804) 287-8200

Project Team:

W. M. Jordan Company
John Lawson, Managing Partner
Kent Kidwell, Superintendent
Jim Pierce, MEP Superintendent
McCarthy Construction
Lloyd Hansen,
Preconstruction Manager
Dan Conley, Project Manager
Erik Hansen, Estimator
Alex Herr, Field Engineer

Contract Type:

Construction Management at Risk

Contract Amount:

Original $64.5 Million

Construction Dates:

Construction began October 2000
Construction completed
December 2002

W. M. Jordan Company and McCarthy Construction formed a joint venture to build this replacement hospital for Sentara Hampton General Hospital, a for-profit hospital that is part of the Sentara Health System. McCarthy Construction provided Preconstruction Services and W. M. Jordan Company provided construction supervision. The project consisted of three phases of construction for a five-story hospital attached to the existing CarePlex Ambulatory Care Facility, which W. M. Jordan Company completed in 1996. The hospital was completed in phases with a phased turnover of finished spaces for occupancy.

The entire project encompasses more than 376,190 square feet, including interior and exterior renovations to the existing CarePlex and a new Central Energy Plant. The basis of the design extends the "Patient Focused Care" which forms the foundation of health services at Sentara CarePlex Hospital, a philosophy based on the understanding that a positive state of mind promotes wellness and healing. The design features two patient bed towers with elevators and core area between them. The number of beds is down from 369 licensed beds in the previous facility to 194 in the new hospital, a change representing shorter patient stays and more outpatient care. Each bed is located in a spacious private room equipped with Internet access, email, entertainment, and a pullout couch for family members to spend the night.

The new hospital more than doubles the square footage used for outpatient care and includes the largest Emergency Department on the Virginia Peninsula. With 53 private patient rooms, all featuring doors rather than curtains for comfort and quiet, the design of the Emergency Department promotes efficient treatment of patients. The staff provides four distinct levels of care, including a Fast Track program for patients with minor emergencies. Patients are kept comfortable in a ten-bed observation unit with larger rooms while the staff decides if they need to be admitted. The ER includes a state-of-the-art patient status system that alerts staff if a patient is experiencing a delay and a children's waiting area with toys and videos.

The hospital contains 32 Intensive Care Units, ten operating rooms, an eight-bed labor and delivery ward with 24 post-partum beds, and a cancer center. Outpatient diagnostic imaging is available in an extensive radiology department with all-digital imaging equipment. Advanced medical technology is widespread throughout the hospital, supported by a fiber optic system that spans the complex. The hospital features one of the nation's only e-ICUs for uninterrupted monitoring of critically ill patients and "smart" operating rooms with surgical equipment that listens and responds to doctor's orders. Two medical office buildings adjacent to the hospital provide patients with access to more than 400 skilled physicians and specialists in one convenient location.

W.M. Jordan COMPANY

Senior Living Experience

Springdale at Lucy Corr Village Expansion Rendering

Williamsburg Landing Wellness Center

Westminster Canterbury of Richmond

W. M. Jordan Company has extensive experience with Senior Living projects, from full-scale Continuing Care Retirement Communities to additions and renovations to existing facilities. Our team has the experience to provide a quality product while remaining sensitive to the needs of residents and staff.

Westminster Canterbury Richmond, Tower Renovations
Richmond, Virginia
Contract Amount: $18.3 Million
Scheduled Completion: April 2009

Springdale at Lucy Corr Village Expansion
Chesterfield County, Virginia
Contract Amount: $32.5 Million
Scheduled for Completion: November 2009

Westminster Canterbury on the Chesapeake Bay, Shore Drive Additions and Renovations
Virginia Beach, Virginia
Contract Amount: $9 Million
Completed: June 2009

Lakewood Manor Renovations
Richmond, Virginia
Contract Amount: $2.6 Million
Completed: March 2009

Williamsburg Landing Expansion
Williamsburg, Virginia
Contract Amount: $34 Million
Completed: October 2007

Lakewood Manor Expansion
Richmond, Virginia
Contract Amount: $31.7 Million
Completed: April 2007

Village at Woods Edge Expansion
Franklin, Virginia
Contract Amount: $7.5 Million
Completed: March 2007

Westminster Canterbury of Richmond Expansion
Richmond, Virginia
Contract Amount: $95.6 Million
Completed: August 2006

W.M. Jordan COMPANY

The Arbors at Port Warwick

Westminster-Canterbury of the Blue Ridge

Westminster-Canterbury on the Chesapeake Bay

Westminster-Canterbury Lynchburg

Senior Living Experience

Westminster Canterbury Tower Renovations
Richmond, Virginia
Contract Amount: $1.1 Million
Completed: March 2006

Westminster-Canterbury of the Blue Ridge
Charlottesville, Virginia
Contract Amount: $52.2 Million
Completed: October 2003

The Chesapeake
Newport News, Virginia
Contract Amount: $64 Million
Completed: October 2003

Chestnut Grove Assisted Living Facility
Richmond, Virginia
Contract Amount: $6.5 Million
Completed: October 2003

The Arbors at Port Warwick
Newport News, Virginia
Contract Amount: $10.8 Million
Completed: March 2003

Westminster-Canterbury Lynchburg
Lynchburg, Virginia
Contract Amount: $18.4 Million
Completed: November 2002

Westminster-Canterbury on the Chesapeake Bay
Virginia Beach, Virginia
Contract Amount: $57.5 Million
Completed: November 2002

Hermitage in Northern Virginia
Alexandria, Virginia
Contract Amount: $1.4 Million
Completed: September 2001

The Ballantine Home
Norfolk, Virginia
Contract Amount: $3.5 Million
Completed: October 2000

Lancashire Nursing Home Addition
Lancaster County, Virginia
Contract Amount: $1.7 Million
Completed: April 2000

The Chesapeake-Front Elevation

W.M. Jordan COMPANY

Senior Living Experience

The Hermitage at Cedarfield-Interior Courtyard

Mennowood Retirement Community

Westminster-Canterbury – Project 2000
Richmond, Virginia
Contract Amount: $7.5 Million
Completed: May 2000

Province Place of DePaul
Norfolk, Virginia
Contract Amount: $5.7 Million
Completed: April 2000

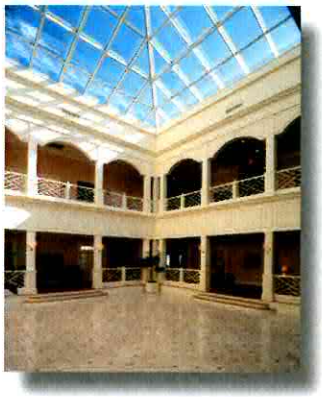
Province Place at Maryview
Portsmouth, Virginia
Contract Amount: $3.9 Million
Completed: April 1998

Mennowood Retirement Community
Newport News, Virginia
Contract Amount: $5 Million
Completed: January 1998

The Hermitage at Cedarfield
Richmond, Virginia
Contract Amount: $60.3 Million
Completed: February 1997

Our Lady of Hope Health Center
Richmond, Virginia
Contract Amount: $9.8 Million
Completed: April 1996

The Devonshire Retirement Facility
Newport News, Virginia
Phase I Contract Amount: $5.7 Million
Phase II Contract Amount: $1.7 Million
Phase I Completion Date: August 1987
Phase II Completion Date: November 1996



The Hermitage at Cedarfield -Skylights

The Devonshire Retirement Facility

W.M. Jordan COMPANY

Project profiles on the following pages are full descriptions of projects listed under item 1b for

SFCS

SFCS

W.M. Jordan COMPANY

Armed Forces Retirement Home

Washington, DC

Mr. Timothy Cox, COO, Armed Forces Retirement Home, 202.730.3077

We are working with AFRH to update their existing DC campus. The project includes an improvement of common spaces, assisted living ADA upgrades, new accommodations for memory support and transitional care, new laundry, shops, therapy pool/wellness center, and adult day care. The common spaces are tied together through a "market street" concept. Entrances for the laundry, beauty salon, barber shop, activities rooms, and wellness will have a main street appeal.

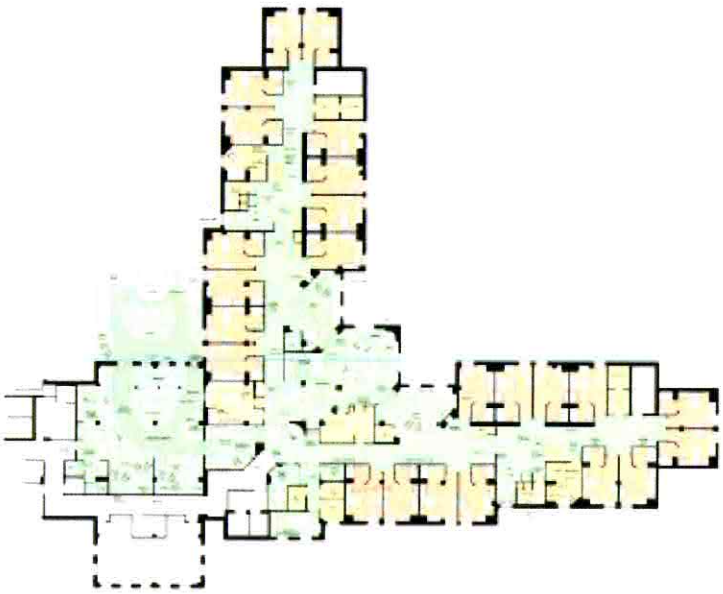
Owner
US Armed Forces

Completed
2007

Construction Cost
TBD

1.

1. Rendering of new exterior and entrance
2. Long Term Care Floor Plan



2.

SFCS

W.M. Jordan COMPANY

Virginia Veterans Care Center

Salem, VA

Ms. Teresa Holley, VISN 6 Facilities Team Leader, 540.983.1048

Owner
Commonwealth of Virginia

Completed
Ongoing

Construction Cost
Project Work Order Range from $500,000-$2M

Since 1934, Virginia Veterans Care Center in Salem has been improving the health of the men and women who have so proudly served our nation. Services are available to more than 112,500 veterans living in a 26-county area of southwestern Virginia. For over 20 years SFCS has been working with the VAMC on various campus improvements and renovations. Currently SFCS is working on multiple professional engineering services (IDIQ) for the VA Medical Center, Salem, VA (Contract No. V246P-01782).

SFCS

W.M. Jordan COMPANY

Knollwood

Washington, DC

Major General Donald C. Hilbert, Exec. Director and CEO, 202.541.0105

Owner
Army Distaff Foundation, Inc.

Gross Square Feet
68,000

Completed
Estimated Aug. 2008

Construction Cost
$15M, estimated

1. Exterior rendering of expansion
2. Memory Support resident room
3. Nursing Household
4. Floor plan of expansion

We designed an expansion to implement Knollwood's master plan. The expansion adds a four-story building with a solarium on each Independent living floor. A memory support unit is on the first floor, providing 23 private and two semi-private resident rooms. The household design contains a variety of activity and living spaces, including a greenhouse space and a wandering garden. The building's exterior brick, detailing, and windows were selected to blend the new construction with the existing campus and surrounding neighborhood.

1.

2.

3.

4.

SFCS

W.M. Jordan COMPANY

Garden Spot Village

New Holland, PA

Mr. Stephen Lindsey, CEO, 717.355.6000

Owner
Garden Spot Village Retirement Community

Gross Square Feet
25,380 - New
16,552 - Renovation

Completed - Nursing
2007 - Nursing Renovation and Addition

Construction Cost
$4.393M

New Construction - Independent Living
72 unit IL Apartment Building
Underground Parking
Community Center

Completion Date: November 2008

Construction Cost: $19M

Garden Spot represents one of the first deep-culture-change households in the State of Pennsylvania, and supports a new philosophy of care; one of resident-centered care designed to maximize freedom of choice in all aspects of residents' life. Two new households provide 16 private rooms and allow for 32 additional residents. The existing nursing home was renovated to provide 17 semi-private rooms and eight private rooms split into two households, totaling 42 residents.

Features such as a "front door" with porch, open kitchen, residential dining room, living room, parlor and separate service corridors are integrated into each household, creating a place called home.

Also now completed is the new five-story 72 independent living apartment building with a 50 space parking garage below ground and a new community center.

1.

2.

3.

1. Resident kitchen
2. Household foyer
3. Living room and parlor
4. Rendering independent living apartments

4.

SFCS

W.M. Jordan COMPANY

The Highlands at Wyomissing

Wyomissing, PA

Mr. James E. Adamowicz, President, 610-775-2300

The Highlands at Wyomissing chose our firm to plan a new state-of-the-art health-care unit to serve 18 cognitively impaired residents and to renovate the existing nursing facility. The renovation included 16 beds for rehabilitation/short-term care, relocation of the therapy services suite, 46 beds for "traditional" long-term care, and staff support spaces. Common spaces in the assisted living wing were refurbished. A new addition features two households of nine residents sharing commons and dining space.

Owner
The Highlands at Wyomissing

Completed
2003

Construction Cost
$5M

1. Interior photo of atrium looking out onto the courtyard
2. Exterior of the new healthcare and garden
3. Dining room
4. Specially designed clean linen storage cabinet

SFCS

W.M. Jordan COMPANY

Deupree Cottages for Nursing Care

Cincinnati, OH

Mr. Doug Spitler, President, 513-272-5555

The unique quality of this design is that it is a "small cottage" concept, offering an environment for nursing home staff and residents to live at "home," not in an institution. Our design team was strategically chosen for the ability to create a space for residents that looks like, works like, and is home. The cottage design was developed as two interconnected homes with distinct characteristics. Each household functions independently. The South Cottage exterior is designed in the Craftsman style and the North Cottage is designed as a Colonial.

Owner
Episcopal Retirement Homes

Gross Square Feet
22,156 - 9,965 sf each cottage

Completed
June 2009

Construction Cost
$5M

1. Exterior of household at night
2. Household den
3. Household kitchen
4. Outdoor patio and courtyard

SFCS

W.M. Jordan COMPANY

Beth Sholom Home

Richmond, VA

Mr. Mark W. Finkel, Exec. VP & CEO, 804.750.2183

SFCS was retained on June 1, 2005, by Beth Sholom to assist in the development of their Master Plan. This Master Plan continues the development of Beth Sholom by proposing renovations and additions to the campus. The 116 bed healthcare building is being restructured, adding 20 new nursing beds and converting 50 nursing beds to 25 dementia AL units and 25 affordable AL units, as well as an addition of 42 new AL units. A new adult day care program for medical and Alzheimer's care will be developed as well as a redesign of the inpatient dementia/ Alzheimer's wing.

Owner
Beth Sholom Home of Virginia

Completed
Phase I - Estimated 2008

Construction Cost
$5.5M - Phase I

1. Rendering of New Entrance
2. New Assisted Living Unit
3. Rendering of Campus
4. Assisted Living Floor Plan

1.

2.

3.

4.

SFCS

W.M. Jordan COMPANY

Covenant Woods
Phase I & II

Richmond, VA

Mr. Tim Johnson, President/ CEO, 804-569-8001

Owner
Covenant Woods

Phase I

Completed
2001

Construction Cost
$24M

Phase II

Completed
2007

Construction Cost
$13M

SFCS conducted a long-range planning study for Richmond Home for Ladies, an 80-year old facility located in the historical Fan District neighborhood of Richmond. The existing building was analyzed and recommendations and options were proposed. Instead of expanding the existing building, a new community was developed on 22-acres in Hanover County, Virginia, now known as Covenant Woods. The community has 104 IL apartments, 30 cottages, 43 AL units, 13 dementia AL units and 26 nursing beds. A community center with multiple dining options, chapel, multi-purpose room, and wellness center was also constructed.

SFCS is currently working with Covenant Woods on a master plan update and next phase of expansion.

1. Covenant Woods entrance
2. Independent living courtyard
3. Assisted living dining room
4. Assisted living resident room

SFCS

W.M. Jordan COMPANY

Westminster-Canterbury of the Blue Ridge

Charlottesville, VA

Mr. Gary Selmeczi, President, 434-972-3100

Owner
Westminster-Canterbury of the Blue Ridge

Completed
2003 Expansion/Renovation

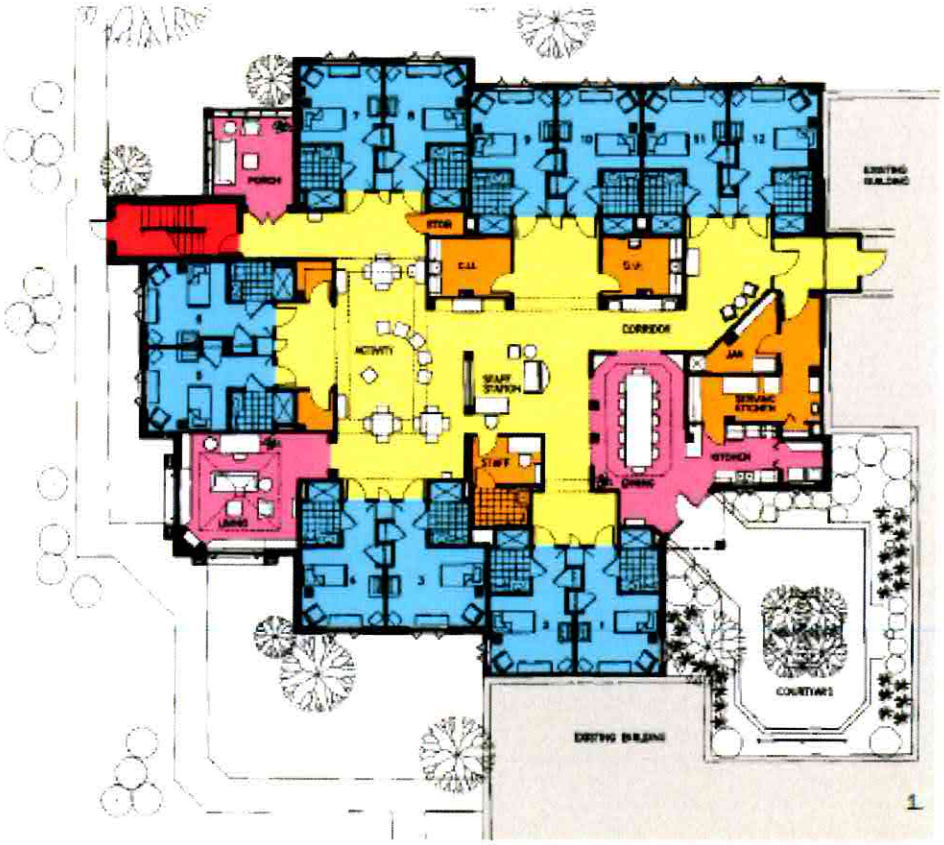
Construction Cost
$56M

Opened in 1990, Westminster-Canterbury of the Blue Ridge is a CCRC in Charlottesville, VA, where the Jeffersonian architecture has guided the design of the community. In 1995, a health center expansion added an innovative household design for memory-impaired residents. In 1996, we completed and began implementing a new master plan including the construction of 15 cottages, 10 single-family villas, 42 AL units, and fitness center expansion. We then completed a campus expansion of 122 IL apartments, 24 memory support units, and a 10,430 sf community center expansion/renovation in 2003.

The new community building links the new four-story apartment building to the existing commons. The independent living units feature two bedroom and two bedroom/den designs, with high ceilings, fireplaces, multiple exposures, and crown molding. Accent brick details, projecting bays and balconies provide visual interest. The bottom floor is a parking garage with 127 spaces.

We just recently added another phase of cottages to the campus.

1. The Vista floor plan
2. Vista dining room
3. Vista living room



SFCS

W.M. Jordan COMPANY

Bedford County Nursing Home

Bedford, VA

Mr. Robert H. Gerndt, CEO, 540.586.7658

Bedford County Nursing Home is designed around the household concept. Each household is made up of 15 residents and designed as part of a larger neighborhood of thirty. Administration, the main kitchen and service areas are centrally located to each neighborhood, while caregiving support services are decentralized within each household. The home is designed to promote aging in place by being able to provide care for residents whose mental and physical capacities are changing.

Owner
Bedford County

Completed
2008

Construction Cost
$5.6M

1. Exterior of courtyard
2. Dining and Activity Room
3. Site plan

3.

SFCS

W.M. Jordan COMPANY

Brewster Place

Topeka, KS

Mr. David Beck, CEO,
785.274.3382

Owner
United Church of Christ

Completed
1998

Construction Cost
$4.3M

Teamed With:
Slemmons Associates, Architects, PA, Topeka, KS

Established in 1964 by United Church of Christ congregations, the 25-acre campus consisted of independent living apartments and an aging nursing home. The master plan called for a new nursing building and converting the existing 80-bed nursing home to assisted living.

SFCS designed a new Health Center, with prairie-style architecture, to resemble a rambling house rather than a clinical facility. The center is divided into five 12-bed households. Open spaces and interior windows allow staff to monitor residents without interrupting activity. A fully equipped rehab room serves independent living residents temporarily needing care. The adjacent activity area includes a kitchen to assist rehab patients to return home. The memory support unit provides 12 private and four semi-private L-shaped resident rooms, and activity and dining space. A new central kitchen and laundry serve the entire campus.

The interior of the original three-story healthcare building was also renovated using prairie-style details. Combining existing units created 16 large one-bedroom units for couples and eight studio apartments for singles. Each floor has living, dining, laundry and activities with an expanded chapel, wellness center, computer center, bank, beauty shop, convenience store and clinic on the lower level.

1. Entrance
2. Community gathering space
3. Interior of Main Lobby
4. Activity room

SFCS

W.M. Jordan COMPANY

Lakewood Manor

Richmond, VA

Mr. R. Stephen McElmurray, Executive Vice President & COO, 804.755.1295

Owner
Virginia Baptist Homes, Inc.

Completion Date
2007

Construction Cost
$30M

Lakewood Manor is located on 128 wooded acres bounded by floodplains, wetlands and Nature Conservation Lands. SFCS has served Lakewood Manor since designing the continuing care retirement community in 1978. SFCS conducted a master plan in 2000 and has completed the implementation. The new Health Care and Assisted Living Center is a three-story building with three wings, each housing a cluster of 16 private rooms. Supplies and bathing/spas are decentralized into each wing. Healthcare is located on the upper floors, and assisted living is on the first floor for outdoor access. The three Villa Apartment buildings each house 10 apartments and include indoor parking. Three two-bedroom plans are offered, each packed with modern amenities. Manor Homes come in four plans that include two bedrooms, a two-car garage, and an optional second floor bonus room.

1. New AL and Healthcare Building
2. AL Sitting Area
3. Memory Support Dining
4. AL Activity Space
5. Assisted Living Courtyard

SFCS

W.M. Jordan COMPANY

Mount Pleasant Place

Monroe, OH

Mr. David J. Kaasa, President, & CEO, 614.888.7800

Owner
Ohio Presbyterian Retirement Services

Completed
2007

Construction Cost
$10M

Ohio Presbyterian Retirement Services owns and manages a Continuing Care Retirement Community located on an approximately 104 acre site in the City of Monroe, Ohio.

The earliest building on the campus dates from the 1950's; the original nursing building has expanded several times and now includes Independent Living, Assisted Living, as well as Nursing Units. There are over 100 Cottages and an Apartment Building, Mount Pleasant Place, on the site.

SFCS designed the new two story Assisted Living Building which connects to the original two story Nursing Building and includes thirty-eight (38) Assisted Living Units and twelve (12) Dementia Units in one household. Within the new Assisted Living Building there is new Administrative Support spaces, Dining Rooms, Serving Pantries, a new Chapel/Multi-Purpose Room and a Basement for storage.

1.

2.

1. Master Plan Rendering
2. Dementia Courtyard
3. Assisted Living Dining
4. Assisted Living Lobby

3.

4.

SFCS

W.M. Jordan COMPANY

St. Joseph of the Pines

Southern Pines, NC

Mr. Prentice Lipsey
Director of Health Services
910.246.1118

This project included a culture change conversion of a skilled nursing wing to provide 23 private rooms with private baths implemented in a phased manner as part of the masterplan. Support spaces to resident rooms and upgrades to corridors and other common spaces were also part of this renovation.

SFCS also upfitted an existing porte co-chere into a new resident dining, living, and occupational therapy spaces within the Rehabilitation Facility. The Occupational Therapy suite provides an environment for short term residents to practice a variety of life skills before returning to their home. A simulated restaurant, grocery, business center, movie theater, car simulator and putting green are located in the Occupational Therapy suite.

Owner
St. Joseph of the Pines

Completed
2008

Construction Cost
$2.75M

Project FF&E Budget
$300,000

1.

2.

3.

Culture Change Conversion

1. Front Porch Connector
2. Spa Bathing
3. Beauty/Barber

SFCS

W.M. Jordan COMPANY

Masonic Home of Virginia

Richmond, VA

Mr. John Truett, Director of Facilities, 804.237.4567

The Masonic Home of Virginia, established in 1890, is located on 95 acres outside of Richmond in Henrico County. The community is home to over 230 Masons, their wives and widows.

SFCS designed the renovation and addition of The Masonic Home of Virginia's Memory Support Center including 32 units for early and later stage dementia residents.

Owner
The Masonic Home of Virginia

Completed
2008

Construction Cost
$13M

1.

2.

1. Memory Support Kitchen/Dining
2. Memory Support Courtyard
3. Commons and activity space in Memory Support household
4. Memory Support kitchen and sitting area

3.

4.