PROVIDER DATA SUMMARY

The State of the State

Presented by the Office of Provider Development March 16, 2021



Virginia Department of Behavioral Health & **Developmental Services**

What we will cover



- Introduction
- Provider Development activities
- Key Performance Measures & Targets
- Regional data
- Opportunities
- Next steps
- Questions and suggestions

Mission



■ The Office of Provider Development focuses on developing and sustaining a qualified community of providers in Virginia so that people who have developmental disabilities and their families have choice and access to options that meet their needs.



Provider Data Summary Report



Semi-annual Report

Reports, webinar slideshows, and other materials related to Provider Development are available for download online at http://www.dbhds.virginia.gov/developmental-services/provider-development.



Services Considered

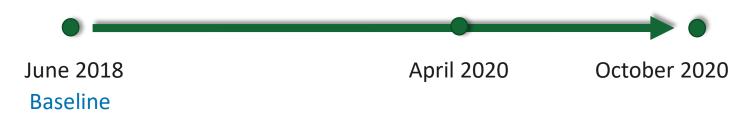


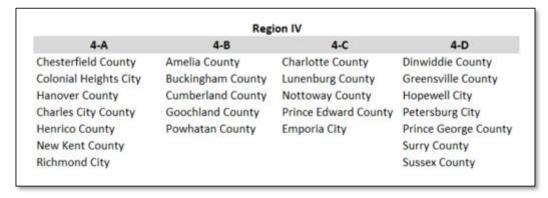
- Benefits Planning
- Community Coaching
- Community Engagement
- Community Guide
- Electronic Home-Based Services
- Employment and Community Transportation
- Independent Living Supports
- In-home Supports
- Peer Mentoring
- Shared Living

- Supported Living
- Crisis Support Services
- Private Duty Nursing
- Skilled Nursing
- Sponsored Residential

For this report



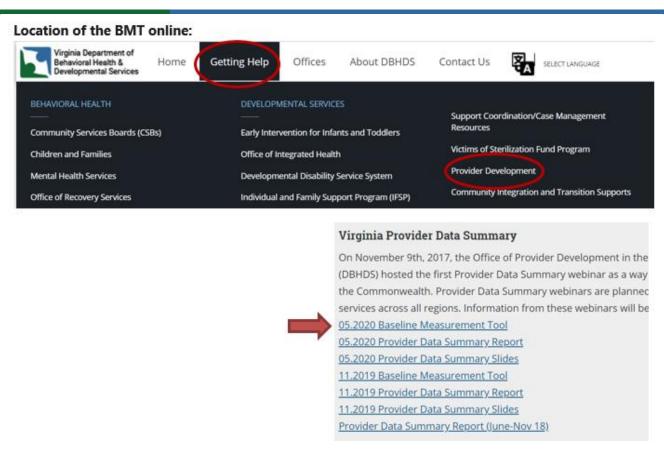




Note: Sub regions have been realigned with the DBHDS Primary Regions

Baseline Measurement Tool





http://www.dbhds.virginia.gov/developmental-services/provider-development

Provider Development Activities



Community Resource Consultants met with 33 providers seeking to diversify or expand services.

Notable additions:

- 1 new Individual and Family Caregiver Training provider.
- 1 new Community Guide provider.

Barriers:

DMAS finalizing the billing process, COVID-19, waiting on licensing approval, regulatory limitation on Electronic Home Based Services, lack of candidates to hire as Direct Support Professionals, out of state providers starting services in Virginia having to complete additional requirements, and, as with the last report, the lack of regulations and a policy manual.

Provider Development Activities



Provider Roundtables and Support Coordination Meetings:

July 2020:

Statewide combined Provider Roundtable and Support Coordinator webinar attended by 460 participants.

My Life My Community Provider Database and Designation Process



- Launched November 15, 2019.
- As of October 2020, 109 providers have registered.
- Provider Designation:
 - -4 providers hold badges in Autism, Behavioral Support, and Complex Health Supports
 - -21 have passed surveys with next step of submitting evidence.





http://mylifemycommunityvirginia.org/ taxonomy/mlmc-menu-zone/verify-orregister-new-provider-profile

CRC Assignments Recap



Individual Capacity-Building

Provider Capacity-Building

System Capacity-Building

Primary outcomes include:

Individual: People with developmental disabilities live personally meaningful lives in their community of choice.

Provider: Providers of developmental disability waiver services have access to information and technical assistance that supports best practices.

System: DBHDS provides resources for supports coordinators and providers that are based on promising and best practices in supporting people with developmental disabilities in Virginia.

CRC Assignments Recap



CRC Contacts by Capacity-Building Focus Area Individual Provider System **FOR QUESTIONS ABOUT: FOR QUESTIONS ABOUT:** FOR QUESTIONS ABOUT: Regional Support Teams (RST) Person-Centered Practices Charting the Lifecourse© Home and Community-Based Business Acumen Support Coordination **Services Settings** Provider Data Summary SC Manual/Modules Requirements (HCBS) Provider Designation Process SC Meetings Mandatory Provider Provider Database SC Quality Review Survey Remediation Provider Roundtables Medicaid Reviews (QMR) State Hospital Moves Jump-Start Funding Regional Quality Councils Crisis Situations • DSP Orientation/ Competencies Provider Readiness Education Constituent Concerns Program (PREP) Supervisory Training ISP/Part V Training and TA ISP Requirements Provider Innovation DD Waiver Policies and Collaboratives Regulations

Jump-Start Funding Program

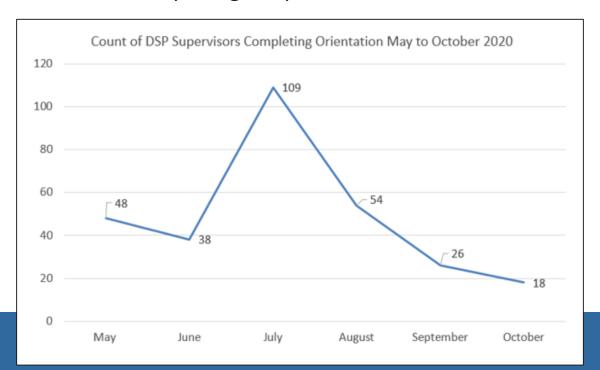


- Awarded approximately \$23,500 between May 2020 and October 2020 to create integrated residential and day options in underserved areas
- Provider Roundtables
- If interested in applying for funding to start or expand integrated services in an underserved area, visit: http://www.dbhds.virginia.gov/developmental-services/provider-development

DSP Supervisory Training



- Updated to meet indicators of the DOJ Settlement Agreement
- Available on Commonwealth of Virginia Learning Center (COVLC) on July 1, 2020
- 3 modules that take approximately 2 ½ hours collectively to complete
- Mandatory for new DSP Supervisors and optional for DSP Supervisors who have already received a certificate from completing the previous version in COVLC



Virtual Training



- Instructor Led Remote (ILR) Virtual Community Connections and Person Centered Thinking Training developed by The Learning Community for Person Centered Practices (TLCPCP) now available!
- Plan Facilitation training coming soon (prerequisite: Person Centered Thinking)

http://www.personcenteredpractices.org



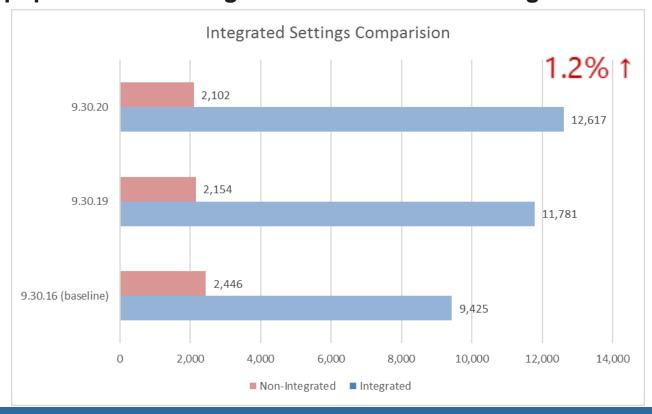








Data continues to indicate an annual 2% increase in the overall DD waiver population receiving services in the most integrated settings.





Level of integrated living now reported by locality

Integrated living situations by locality

Locality	Integrated	Non-Integrated	Total	%Integrated
Statewide	12,617	2,102	14,719	85.7%
Accomack County	63	6	69	91.3%
Albemarle County	115	24	139	82.7%
Alleghany County	42	5	47	89.4%
Amelia County	9	4	13	69.2%
Amherst County	174	5	179	97.2%
Appomattox County	37	0	37	100.0%
Arlington County	123	39	162	75.9%
Augusta County	160	5	165	97.0%
Bath County	4	5	9	44.4%
Bedford County	186	8	194	95.9%
Bland County	11	0	11	100.0%
Botetourt County	39	3	42	92.9%
Brunswick County	29	4	33	87.9%
Buchanan County	31	1	32	96.9%
Buckingham County	17	0	17	100.0%
Campbell County	175	8	183	95.6%
Caroline County	45	2	47	95.7%



Data continues to indicate that at least 90% of individuals new to the waivers, including for individuals with a "supports need level" of 6 or 7, since FY16 are receiving services in the most integrated setting.

Main Period = 5/1/2020 thru 10/31/2020 Post Period = 11/1/2020 thru 12/31/2020 SIS %age Capture Date = 10/31/2020 (from DS Dashboard) **78.3%** ↓

Table 1. "NewInt%" = Percent of individuals newly Active in the Main Period who have an approved service authorization in the Post Period and who are Integrated Residential in the Post Period:

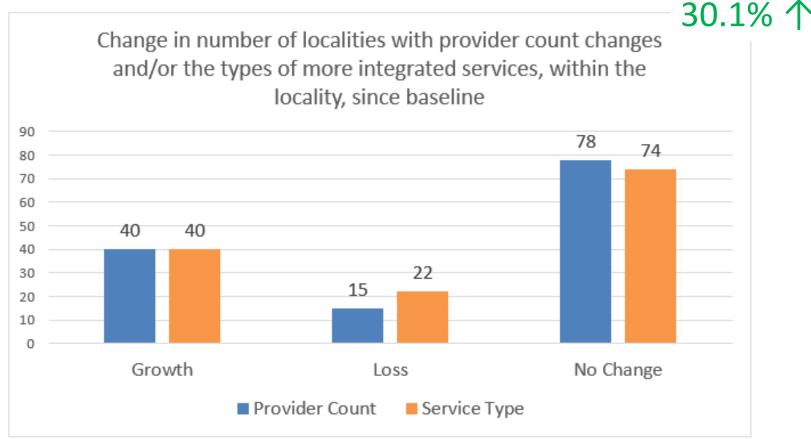
Step	Term	Statistic	Note
1N.	Numerator	468	Count of unique individuals. Note 2.
1D.	Denominator	598	Count of unique individuals newly Active in Main Period and Active as of end of
			Main Period.
1A.	Answer	78.3%	"NewInt%"

Table 2. NewInt6or7%" = Percent of individuals newly Active in the Main Period who have an approved service authorization in the Post Period and a SIS Level 6 or 7 and who are Integrated Residential in the Post Period:

Step	Term	Statistic	Note
2N.	Numerator	46	Count of unique individuals. Note 3.
2D.	Denominator	96	of 1D, those expected to be SIS Level 6 or 7. Note 4.
2A.	Answer	47.9%	"NewInt6or7%"



The Data Summary indicates an increase in services available by locality over time.





86% of people with a DD waiver, who are identified through indicator #13 of III.D.6, desiring a more integrated residential service option (defined as independent living supports, in-home support services, supported living, and sponsored residential) have access to an option that meets their preferences within nine months.

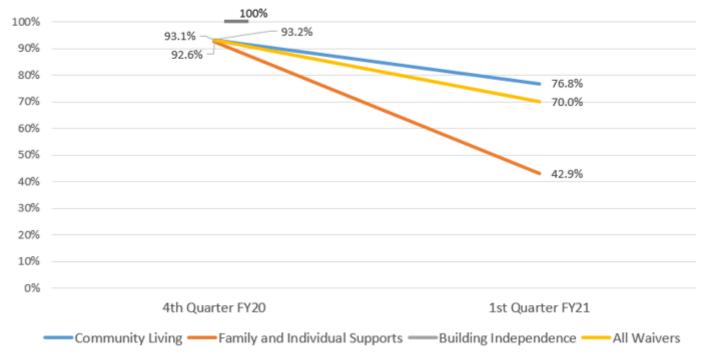
RST referrals with barrier 2 Identified	Referrals resolved	Success
2	2	100%

1st quarter FY21



86% of provider agency staff meet provider orientation training requirements

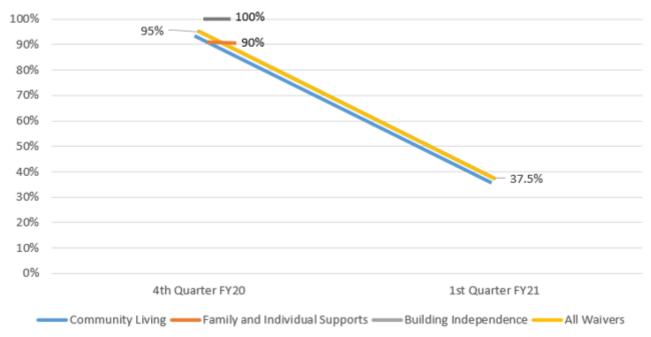






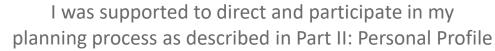
86% of provider agency direct support professionals (DSPs) meet competency training requirements

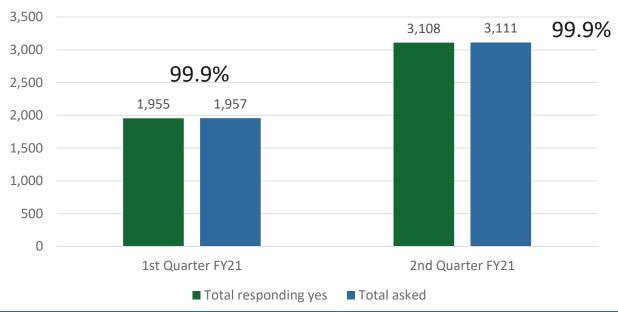






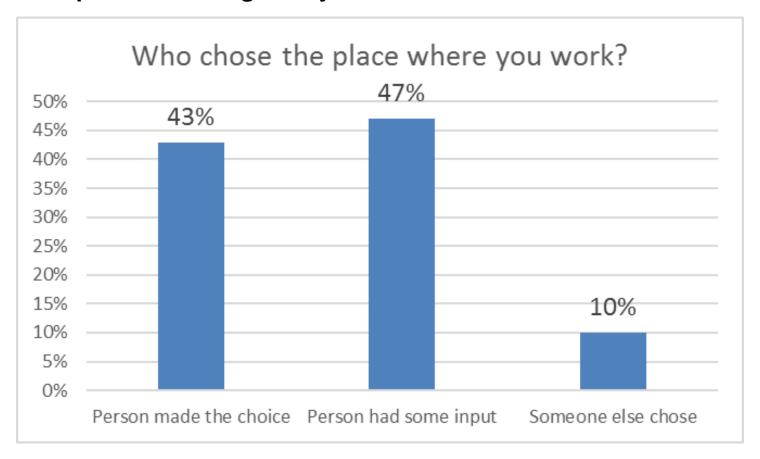
At least 95% of people receiving services in residential settings/their authorized representatives participate in the development of their own service plan.





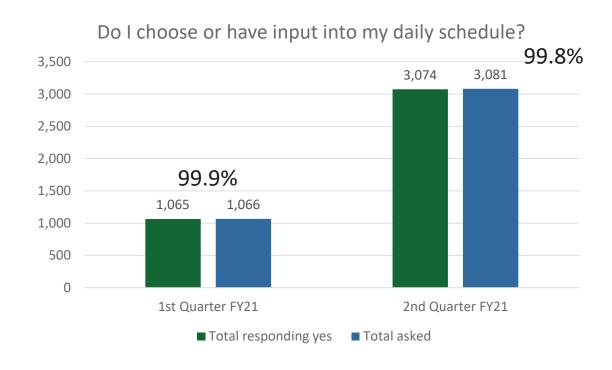


At least 75% of people with a job in the community chose or had some input in choosing their job.



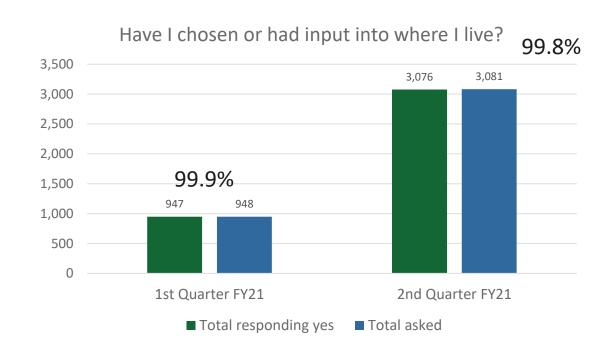


At least 86% of people receiving services in residential settings/their authorized representatives choose or help decide their daily schedule.



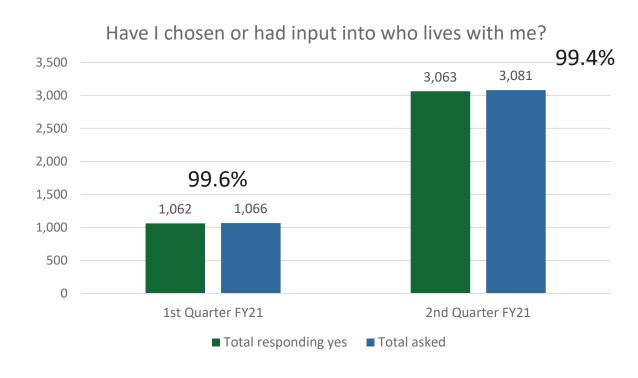


At least 75% of people receiving services who do not live in the family home/their authorized representatives chose or had some input in choosing where they live.





At least 50% of people who do not live in the family home/their authorized representatives chose or had some input in choosing their housemates.



Demographic Data

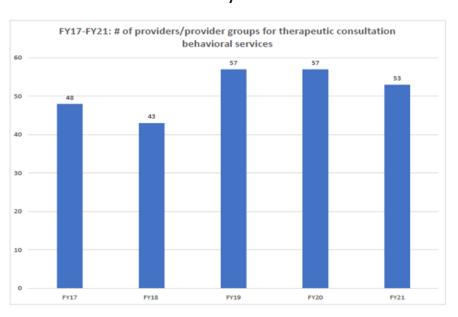


- Waitlist
 - -by region and priority
 - -by time on waitlist and age
- Residential setting size and type
- Day Services by type
- Data specific to types of services received by region
- Availability of specific services
- Waiver Service Authorizations by region.

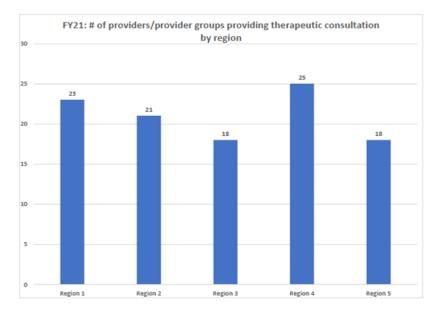
Behavioral Services Providers



Past 5 years:



Fiscal Year 21:



Net Losses (unique)



Since June 2018...

Crisis Services = -1 providers; +106 people Skilled Nursing = -1 providers; +30 people

Note: These account for the only net losses by unique providers

Notable Updates



- Since September of 2016, 3,192 people have moved into more integrated settings defined as settings of no more than four people with developmental disabilities
- In the past six months, 47.9% of people at Supports Intensity Scale levels 6 and 7 who enrolled in the DD Waiver are receiving their services in more integrated settings of four or fewer people with DD
- In the past six months, provider counts have decreased in Community Coaching (-3), Electronic Home Based Services (-1), Supported Living (-1), Crisis Support Services (-1), and Skilled Nursing (-1)
- Community Engagement and Community Coaching services have experienced significant decreases during the COVID-19 public health emergency
- Despite a decrease in authorizations, Community Engagement increased by 3 providers
- All data in the Baseline Measurement Tool has been updated to reflect the primary DBHDS service regions. Sub region designations have been updated to enable comparisons across reporting periods and to support providers in better understanding the potential customer base in the areas, as well as potential opportunities for program development.

Children's and Youth Residential



Table 1. Counts of distinct Individuals by Authorization and Region.

Approved Authorization		Primary_DBHDS_Region				Distinct	
Approved Addionization	1	2	3	4	5	Total	%
Group Home 4 or fewer	0	0	0	2	0	2	8%
Group Home 5 or more	0	0	0	7	0	7	27%
Sponsored Residential	0	0	5	3	10	18	69%
Distinct Total	0	0	5	12	10	26	100%
Percent	0%	0%	19%	46%	38%	100%	



Table 2. Counts of Providers (distinct TaxIdentifiers) by Authorization and Region. For those Authorizations listed in Table 1.

Approved Authorization	Primary_DBHDS_Region					Distinct	
Approved Additionzation	1	2	3	4	5	Total	%
Group Home 4 or fewer	0	0	0	2	0	2	20%
Group Home 5 or more	0	0	0	1	0	1	10%
Sponsored Residential	0	0	4	2	3	7	70%
Distinct Total	0	0	4	5	3	10	100%
Percent	0%	0%	40%	50%	30%	100%	

Provenance is available.

Distinct Totals are not additive: Due to service or provider changes during the reporting period, the same Individual or Provider may appear in more than one category.

For the same reason, Percents add to more than 100%.

Regional Data



For each more integrated or critical service:

- Change in non-unique providers by regional sub-area
- Total of people authorized
- Change in number of authorizations
- Net gains/losses of providers
- Total number of providers by regional sub-area

Regional Subareas



Region I				
1-A	1-B	1-C	1-D	
Caroline County	Augusta County	Harrisonburg City	Nelson County	
Fredericksburg City	Highland County	Rockingham County	Louisa County	
King George County	Staunton City	Frederick County	Albemarle County	
Spotsylvania County	Waynesboro City	Page County	Charlottesville City	
Stafford County	Alleghany County	Shenandoah County	Fluvanna County	
Culpeper County	Covington City	Warren County	Greene County	
Madison County	Bath County	Winchester City	Amherst County	
Orange County	Buena Vista City	Clarke County	Appomattox County	
Fauquier County	Lexington City		Bedford County	
Rappahannock County	Rockbridge County		Campbell County	
			Lynchburg City	

	Re	egion II	
2-A	2-B	2-C	2-D
Alexandria City	Fairfax City	Loudoun County	Manassas City
Arlington County	Fairfax County		Manassas Park City
	Falls Church City		Prince William County

	Regi	on III	
3-A	3-B	3-C	3-D
Botetourt County	Franklin County	Carroll County	Buchanan County
Craig County	Danville City	Galax City	Russell County
Roanoke City	Pittsylvania County	Grayson County	Tazewell County
Roanoke County	Henry County	Bland County	Dickenson County
Salem City	Martinsville City	Wythe County	Bristol City
Giles County	Halifax County	Floyd County	Washington County
Montgomery County	Mecklenburg County	Pulaski County	Smyth County
	Brunswick County	Radford City	Lee County
	Patrick County		Norton City
			Scott County
			Wise County

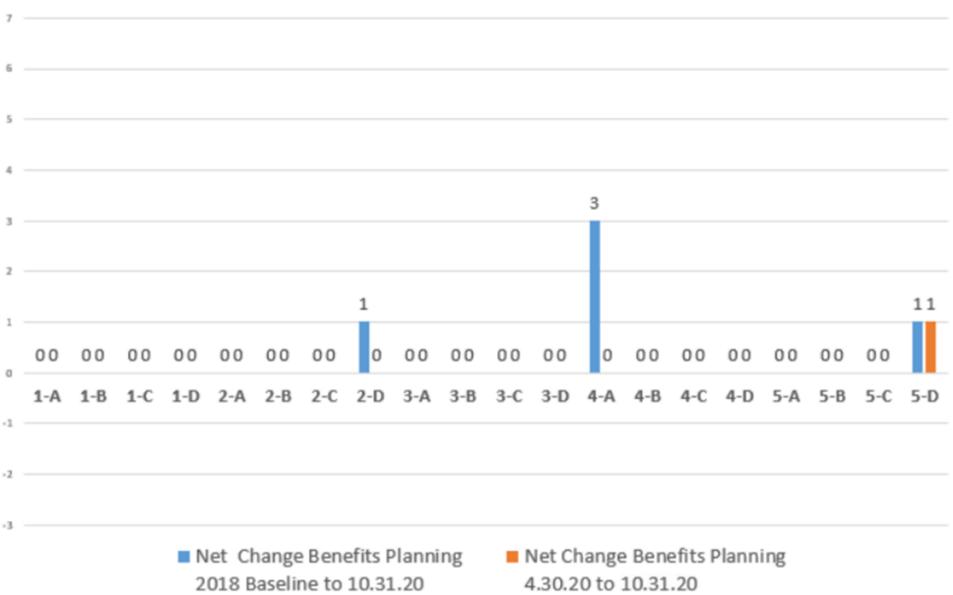
Region IV					
4-A	4-B	4-C	4-D		
Chesterfield County	Amelia County	Charlotte County	Dinwiddie County		
Colonial Heights City	Buckingham County	Lunenburg County	Greensville County		
Hanover County	Cumberland County	Nottoway County	Hopewell City		
Charles City County	Goochland County	Prince Edward County	Petersburg City		
Henrico County	Powhatan County	Emporia City	Prince George County		
New Kent County			Surry County		
Richmond City			Sussex County		

Region V							
5-A	5-B	5-C	5-D				
Essex County	Accomack County	James City County	Chesapeake City				
Gloucester County	Northampton County	Poquoson City	Norfolk City				
King and Queen County		Williamsburg City	Portsmouth City				
King William County		York County	Virginia Beach City				
Lancaster County		Hampton City	Franklin City				
Mathews County		Newport News City	Isle of Wight County				
Middlesex County			Southampton County				
Northumberland County			Suffolk City				
Richmond County							
Westmoreland County							

Note: Sub regions have been realigned with the DBHDS Primary Regions

Benefits Planning

Benefits Planning Net Provider Change



Benefits Planning

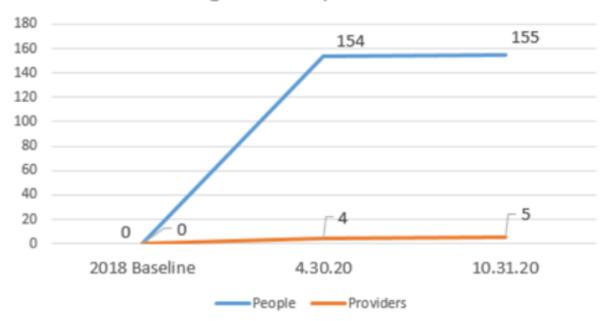
Benefits Planning Providers Total (10.31.20)

1-A	0
1-B	0
1-C	0
1-D	0
2-A	0
2-B	0
2-C	0
2-D	1
3-A	0
3-B	0
3-C	0
3-D	0
4-A	3
4-B	0
4-C	0
4-D	0
5-A	0
5-B	0
5-C	0
5-D	1

Benefits Planning

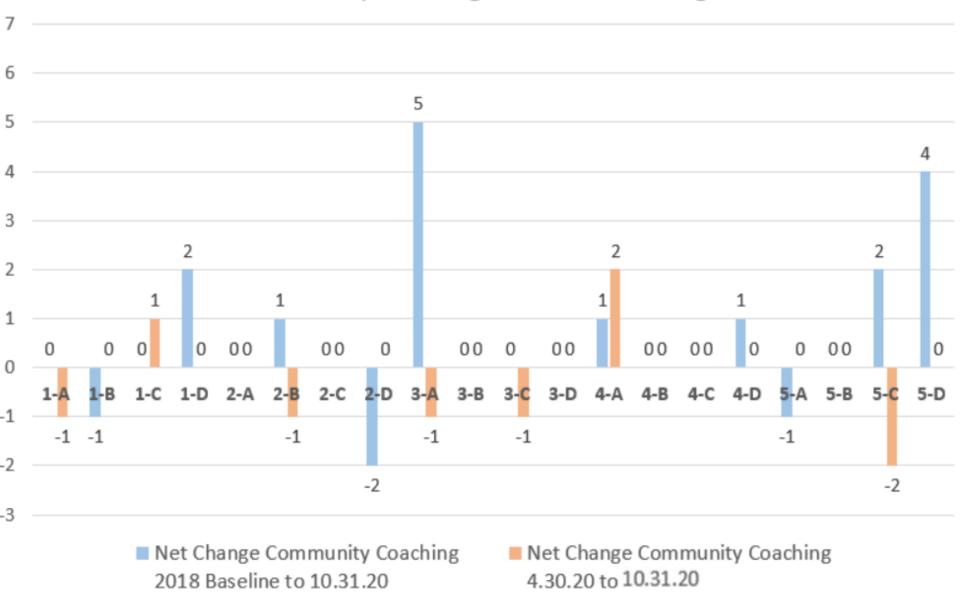
Total People Authorized on 10.31.20	Authorized from	Overall Net Unique Provider Change from 2018 baseline to 10.31.20
155	+155	+5

Service Change: # of People and # of Providers



Community Coaching

Community Coaching Net Provider Change

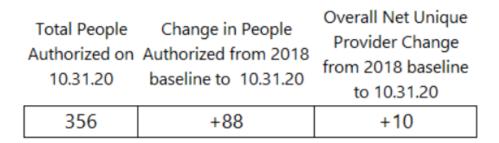


Community Coaching

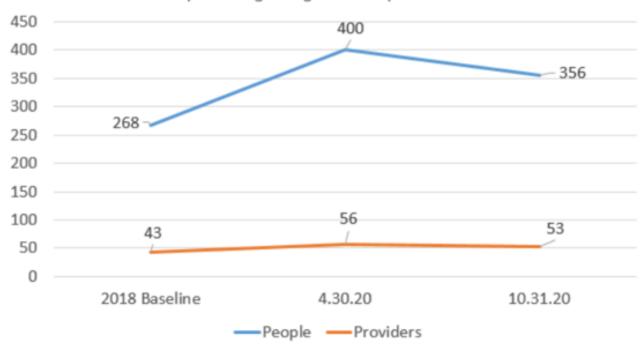
Community Coaching

Community Coaching Providers Total (10.31.20)

1-A 2 1-B 1 1-C 6 1-D 4 2-A 0 2-B 6 2-C 0 2-D 1 3-A 7
1-C 6 1-D 4 2-A 0 2-B 6 2-C 0 2-D 1 3-A 7
1-D 4 2-A 0 2-B 6 2-C 0 2-D 1 3-A 7
2-A 0 2-B 6 2-C 0 2-D 1 3-A 7
2-B 6 2-C 0 2-D 1 3-A 7
2-C 0 2-D 1 3-A 7
2-D 1 3-A 7
3-A 7
3-B 3
3-C 3
3-D 0
4-A 9
4-B 0
4-C 0
4-D 1
5-A 0
5-B 0
5-C 4
5-D 13

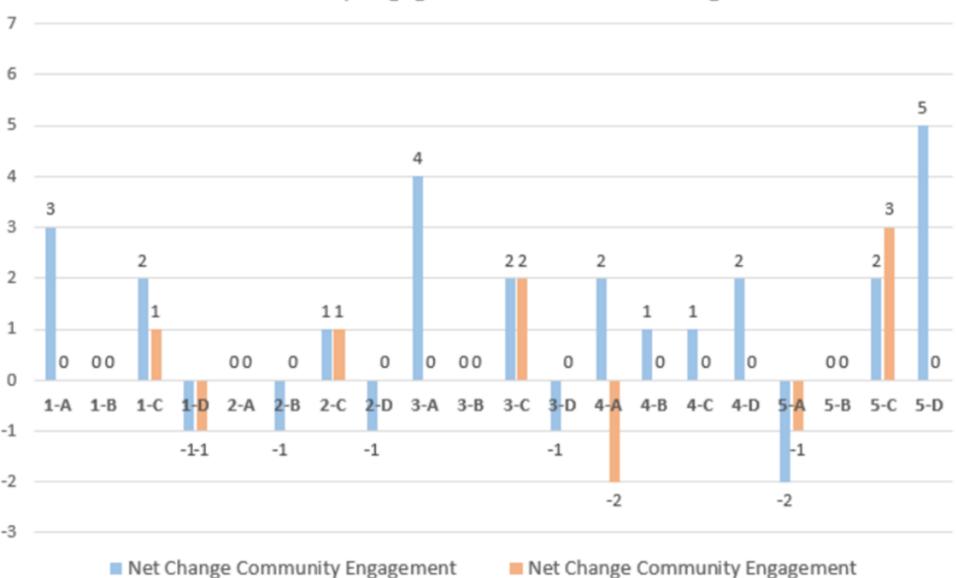


Community Coaching Change: # of People and # of Providers



Community Engagement

Community Engagement Net Provider Change



4.30.20 to 10.31.20

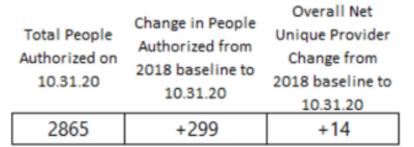
2018 Baseline to 10.31.20

Community Engagement

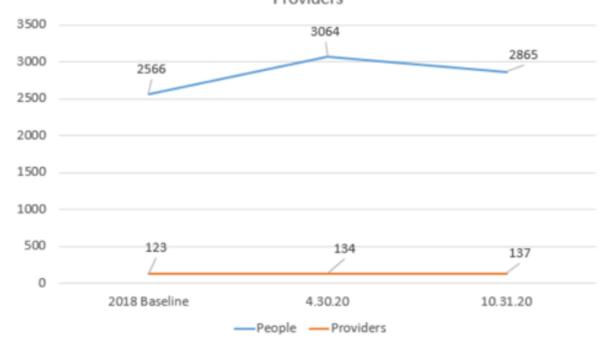
Community Engagement Providers Total (10.31.20)

1-A	9
1-B	4
1-C	12
1-D	8
2-A	1
2-B	7
2-C	2
2-D	3
3-A	13
3-B	9
3-C	6
3-D	9
4-A	26
4-B	3
4-C	4
4-D	5
5-A	0
5-B	1
5-C	12
5-D	25

Community Engagement

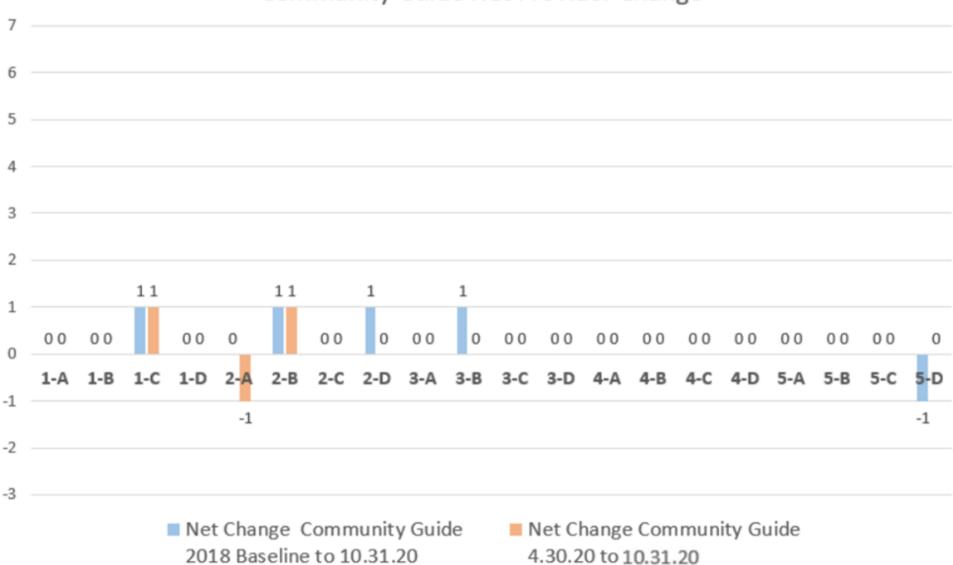


Community Engagement Change: # of People and # of Providers



Community Guide

Community Guide Net Provider Change

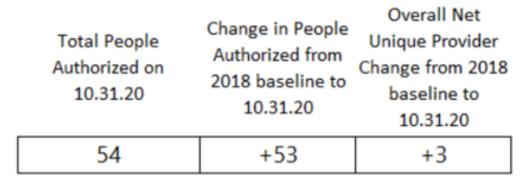


Community Guide

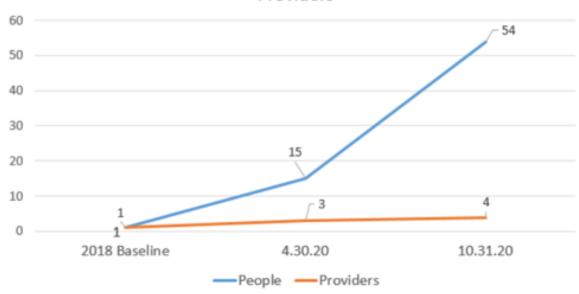
Community Guide Providers Total (10.31.20)

1-A	0
1-B	0
1-C	1
1-D	0
2-A	0
2-B	1
2-C	0
2-D	1
3-A	0
3-B	1
3-C	0
3-D	0
4-A	0
4-B	0
4-C	0
4-D	0
5-A	0
5-B	0
5-C	0
5-D	0

Community Guide

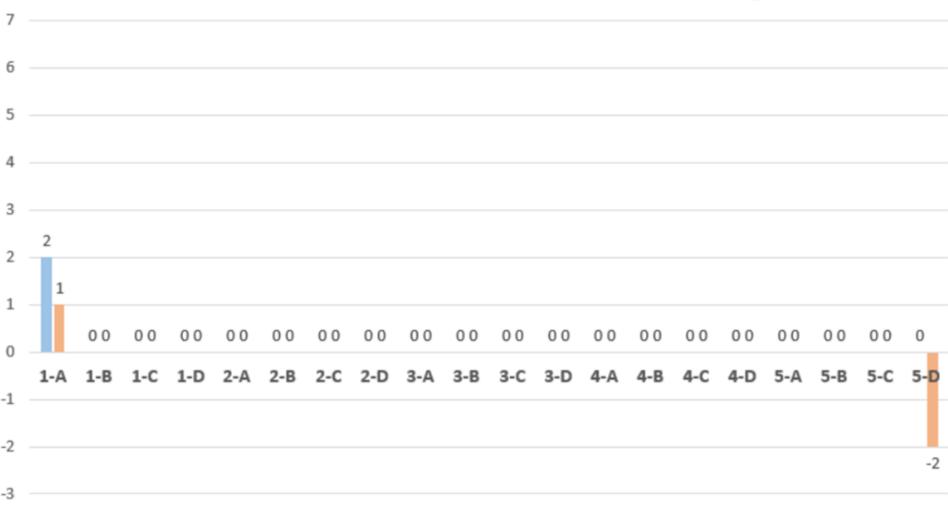


Community Guide Change: # of People and # of Providers



Electronic Home-Based Services

Electronic Home Based Services Net Provider Change



Net Change Electronic Home Based Services 2018 Baseline to 10.31.20

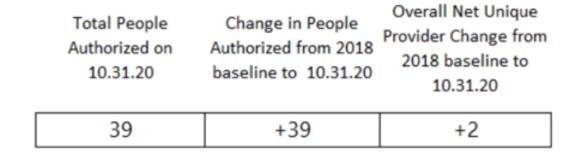
Net Change Electronic Home Based Services 4.30.20 to 10.31.20

Electronic Home-Based Services

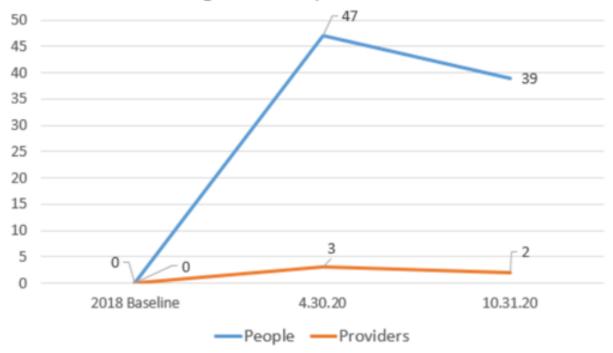
EHBS Providers Total (10.31.20)

1-A	2
1-B	0
1-C	0
1-D	0
2-A	0
2-B	0
2-C	0
2-D	0
3-A	0
3-B	0
3-C	0
3-D	0
4-A	0
4-B	0
4-C	0
4-D	0
5-A	0
5-B	0
5-C	0
5-D	0
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Electronic Home Based Services

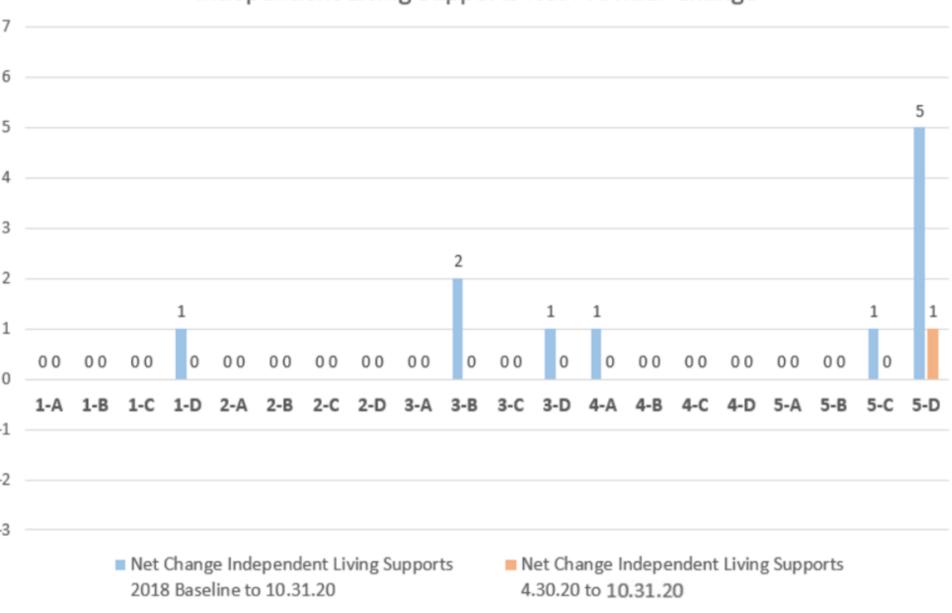


EHBS Change: # of People and # of Providers



Independent Living Supports

Independent Living Supports Net Provider Change

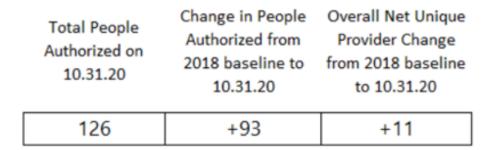


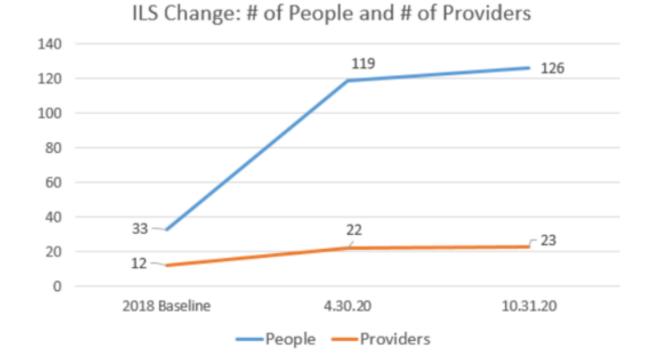
Independent Living Supports

Independent Living Supports

ILS Providers Total (10.31.20)

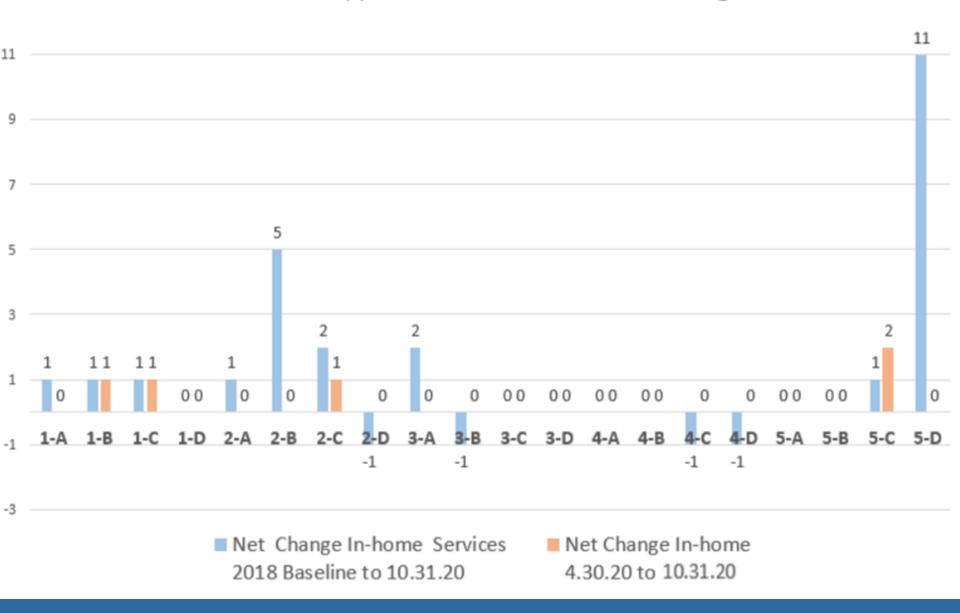
1-A	0
1-B	0
1-C	1
1-D	2
2-A	0
2-B	1
2-C	0
2-D	0
3-A	2
3-B	2
3-C	0
3-D	1
4-A	3
4-B	0
4-C	0
4-D	0
5-A	0
5-B	0
5-C	2
5-D	9





In-Home Support Services

In-home Support Services Net Provider Change

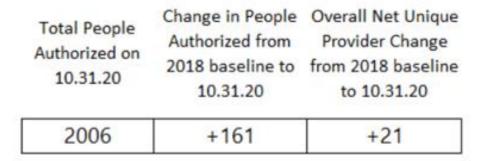


In-Home Support Services

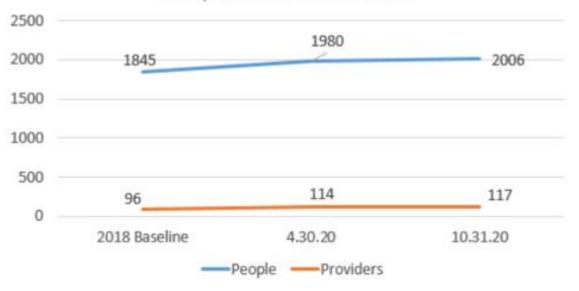
In-home Support Services Providers Total (10.31.20)

1-A	2	
1-B	5	
1-C	6	
1-D	6	
2-A	2	
2-B	16	
2-C	3	
2-D	3	
3-A	10	
3-B	7	
3-C	3	
3-D	3	
4-A	10	
4-B	1	
4-C	2	
4-D	1	
5-A	1	
5-B	1	
5-C	13	
5-D	35	

In-home Support Services

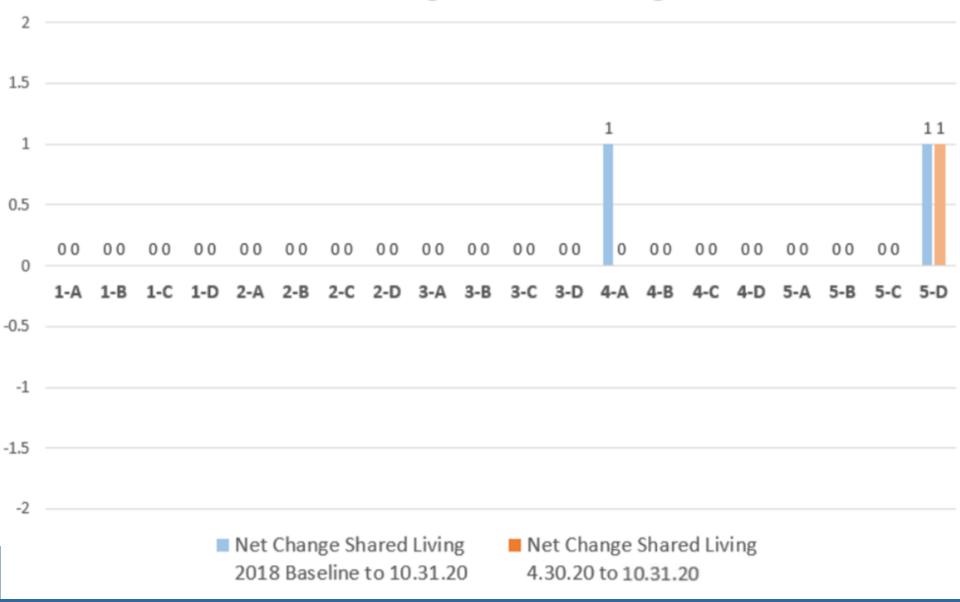


In-home Support Services Change: # of People and # of Providers



Shared Living

Shared Living Net Provider Change

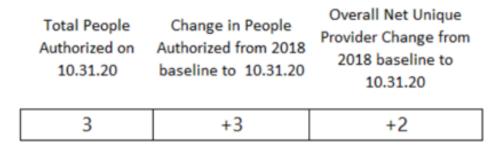


Shared Living

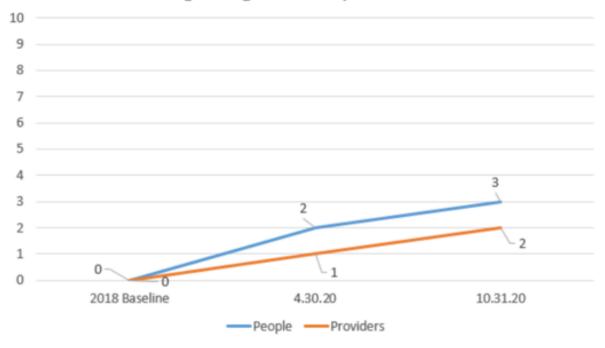
Shared Living Providers Total (10.31.20)

1-A	0
1-B	0
1-C	0
1-D	0
2-A	0
2-B	0
2-C	0
2-D	0
3-A	0
3-B	0
3-C	0
3-D	0
4-A	1
4-B	0
4-C	0
4-D	0
5 <u>-</u> A	0
5-B	0
5-C	0
5-D	1

Shared Living

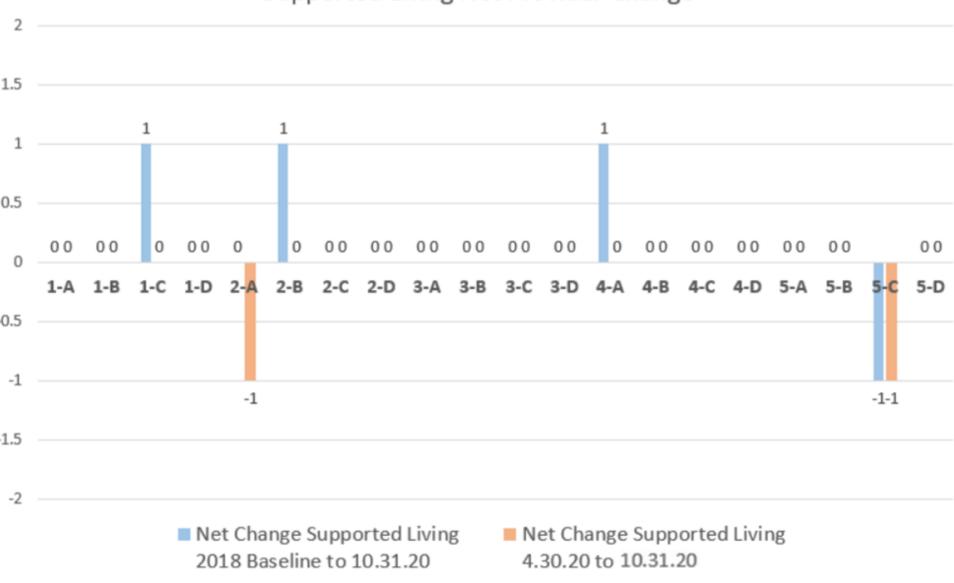


Shared Living Change: # of People and # of Providers



Supported Living

Supported Living Net Provider Change



Supported Living

Supported Living Providers Total (10.31.20)

	(10.51.20)
1-A	1
1-B	0
1-C	3
1-D	0
2-A	1
2-B	3
2-C	0
2-D	0
3-A	0
3-B	1
3-C	1
3-D	0
4-A	6
4-B	0
4-C	0
4-D	0
5-A	0
5-B	1
5-C	0
5-D	2

Supported Living

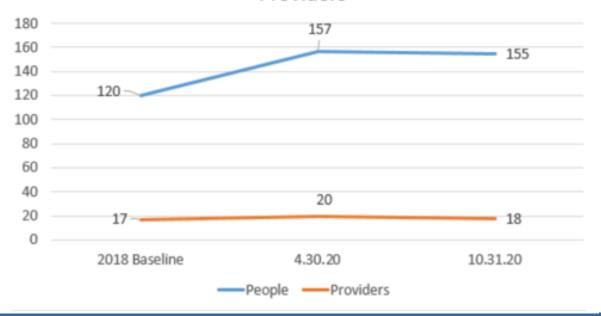
Total People
Authorized on
10.31.20

Change in People
Authorized from 2018
baseline to 10.31.20

Overall Net Unique Provider Change from 2018 baseline to 10.31.20

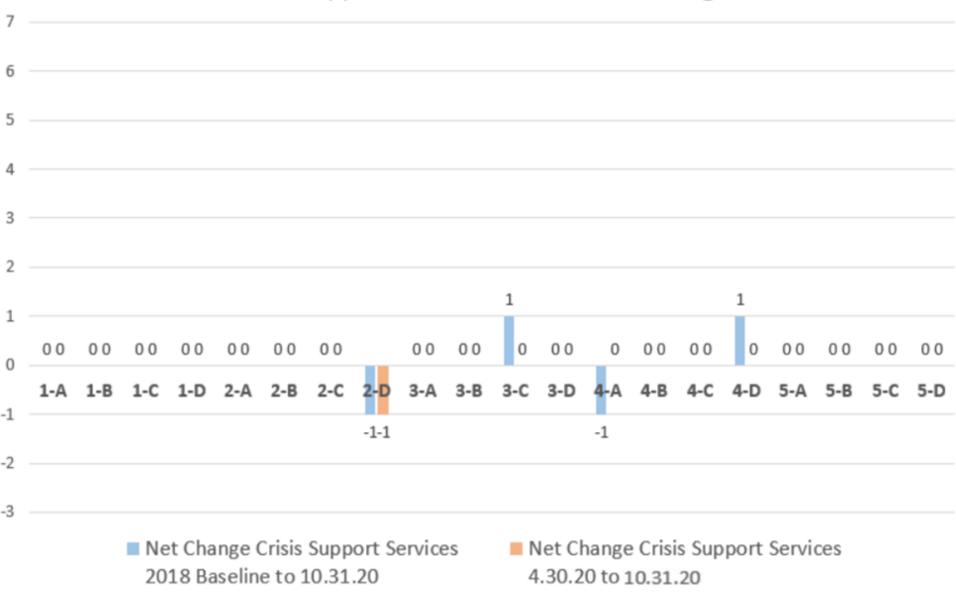
155 +35 +1

Supported Living Change: # of People and # of Providers



Crisis Support Services

Crisis Support Services Net Provider Change

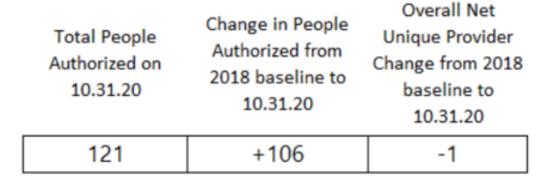


Crisis Support Services

Crisis Support Services Providers Total (10.31.20)

1-A	0
1-B	0
1-C	0
1-D	0
2-A	0
2-B	1
2-C	0
2-D	1
3-A	1
3-B	0
3-C	1
3-D	0
4-A	0
4-B	0
4-C	0
4-D	1
5-A	0
5-B	0
5-C	0
5-D	0

Crisis Support Services

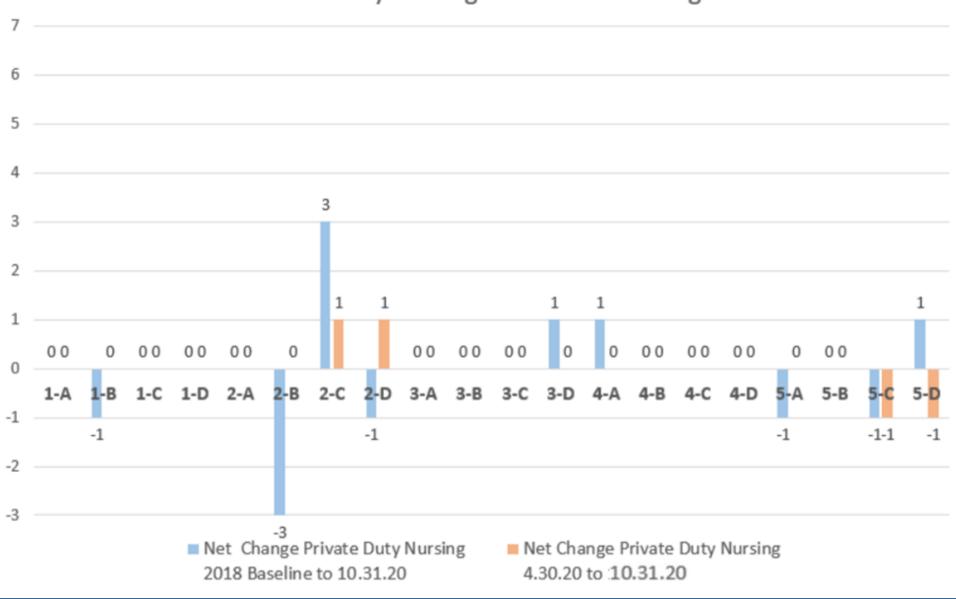


Crisis Support Services Change: # of People and # of Providers



Private Duty Nursing

Private Duty Nursing Net Provider Change



Private Duty Nursing

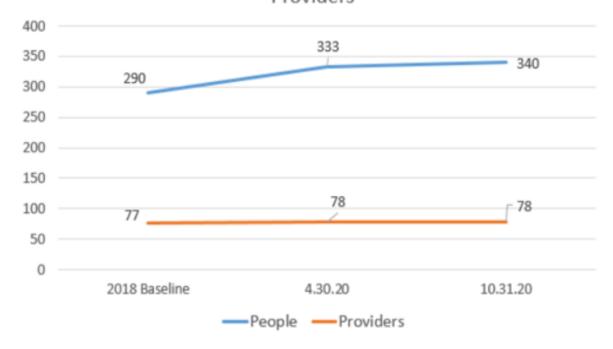
Private Duty Nursing

Private Duty Nursing
Providers Total
(10.31.20)

1-A	4
1-B	0
1-C	0
1-D	1
2-A	2
2-B	25
2-C	8
2-D	11
3-A	3
3-B	1
3-C	2
3-D	4
4-A	10
4-B	0
4-C	1
4-D	1
5-A	2
5-B	0
5-C	5
5-D	14

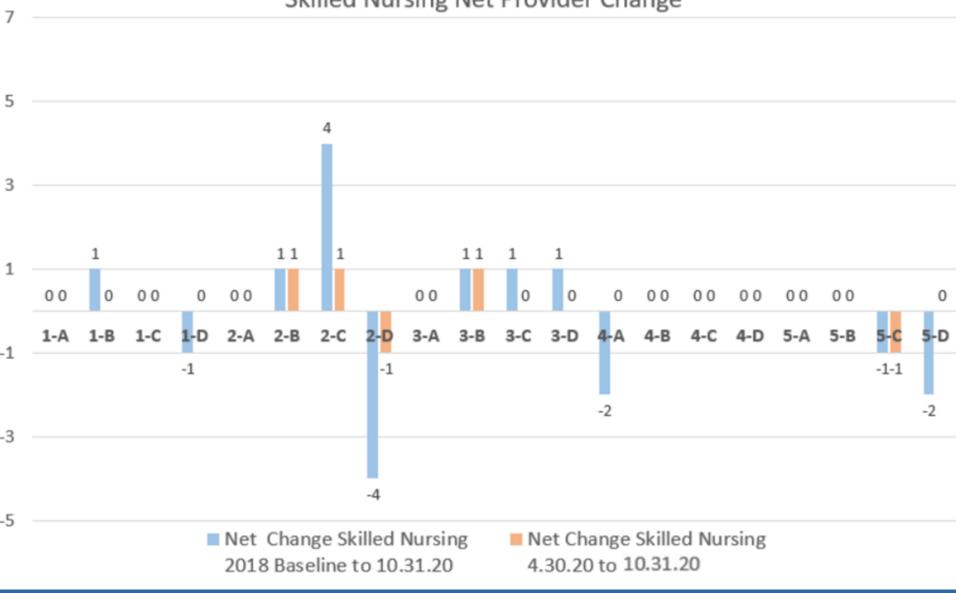
Total People Authorized on 10.31.20	Change in People Authorized from 2018 baseline to 10.31.20	Overall Net Unique Provider Change from 2018 baseline to 10.31.20
340	+50	+1

Private Duty Nursing Change: # of People and # of Providers



Skilled Nursing

Skilled Nursing Net Provider Change

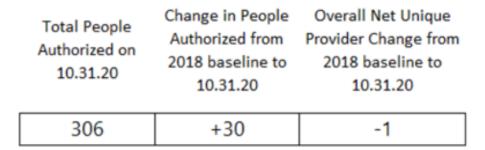


Skilled Nursing

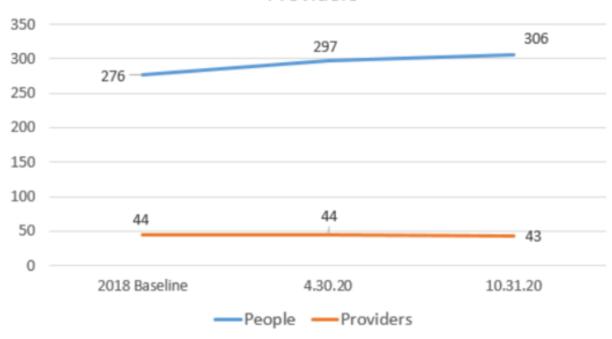
Skilled Nursing Providers Total (10.31.20)

1-A	1
1-B	2
1-C	3
1-D	1
2-A	0
2-B	5
2-C	4
2-D	4
3-A	4
3-B	2
3-C	3
3-D	2
4-A	4
4-B	0
4-C	0
4-D	1
5-A	1
5-B	0
5-C	3
5-D	10

Skilled Nursing

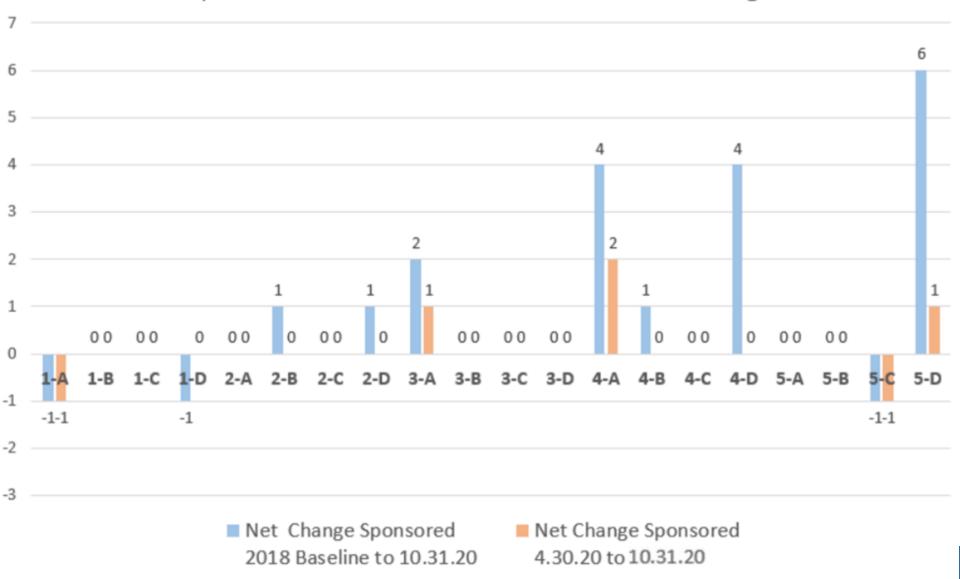


Skilled Nursing Change: # of People and # of Providers



Sponsored Residential

Sponsored Residential Services Net Provider Change

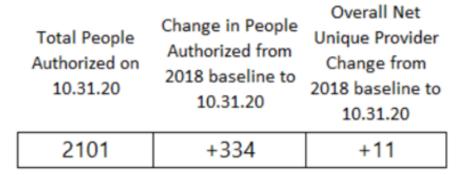


Sponsored Residential

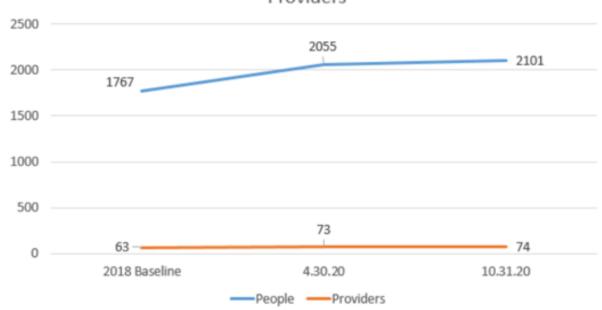
Sponsored Residential Providers Total (10.31.20)

	(10/31/20)
1-A	2
1-B	4
1-C	3
1-D	13
2-A	0
2-B	2
2-C	0
2-D	2
3-A	7
3-B	2
3-C	5
3-D	3
4-A	12
4-B	2
4-C	0
4-D	6
5-A	0
5-B	0
5-C	13
5-D	21

Sponsored Residential



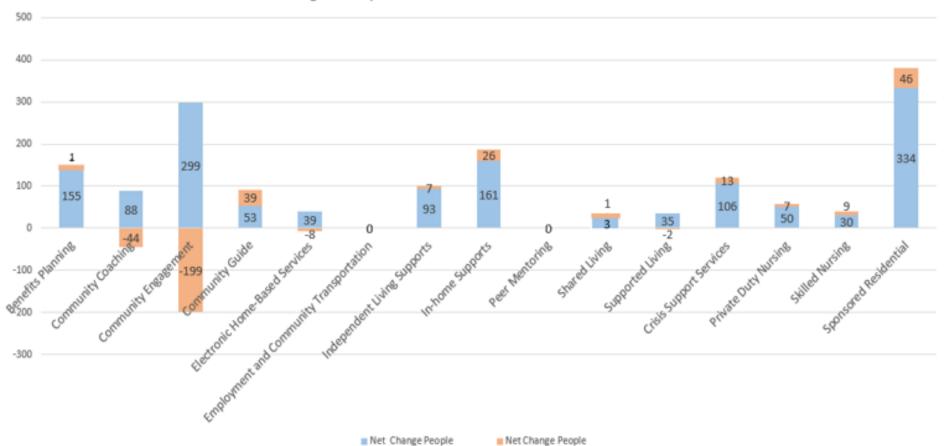
Sponsored Residential Change: # of People and # of Providers



Overall Change



Net Change in People Authorized from Baseline and Past Six Months



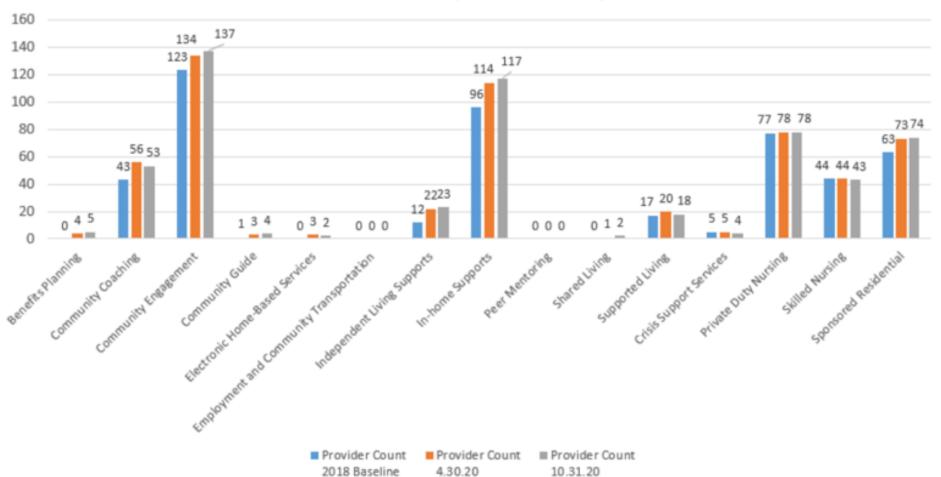
2018 Baseline to 10.31.20

4.30.20 to :10.31.20

Overall Change







Regional Support Teams



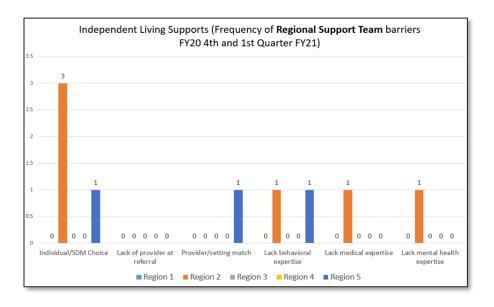
- 4th Quarter FY 20 and 1st Quarter FY 21: 243 total referrals
 - Region 1: 42
 - Region 2: 88
 - Region 3: 34
 - Region 4: 55
 - Region 5: 24

Regional Support Teams

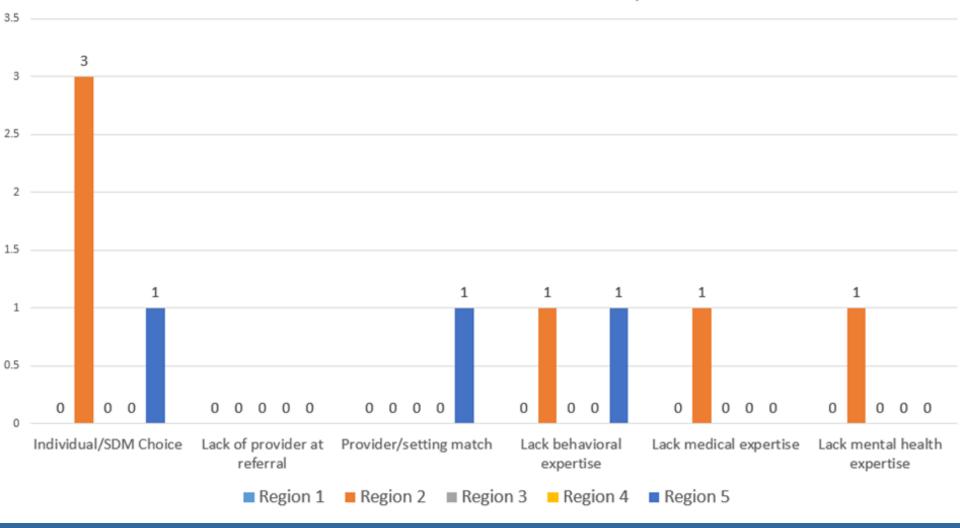


RST Barrier Themes

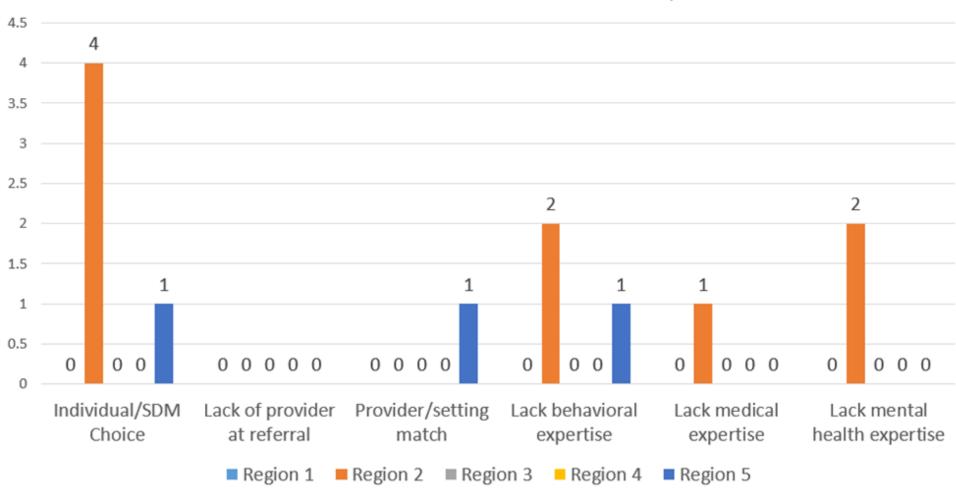
- Individual/SDM Choice
- Lack of provider at referral
- Provider/setting match
- Lack behavioral expertise
- Lack medical expertise
- Lack mental health expertise



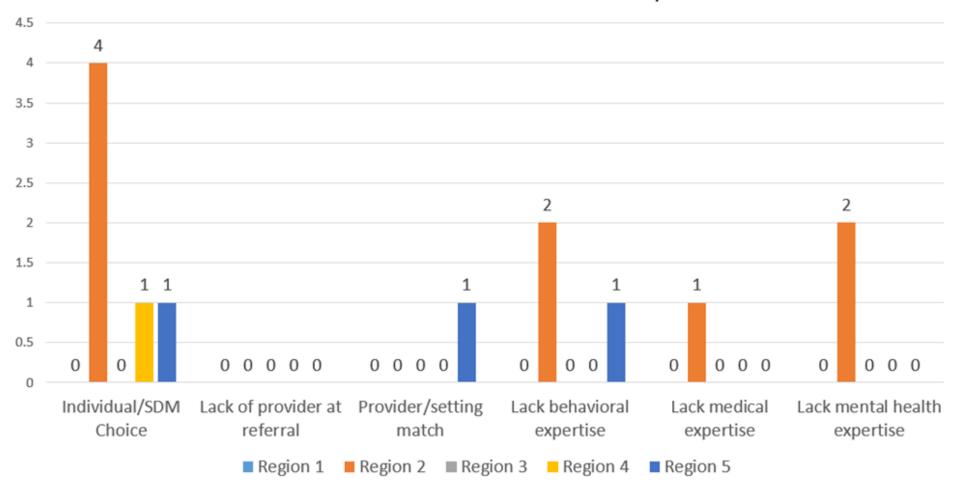
Independent Living Supports (Frequency of **Regional Support Team** barriers FY20 4th and 1st Quarter FY21)



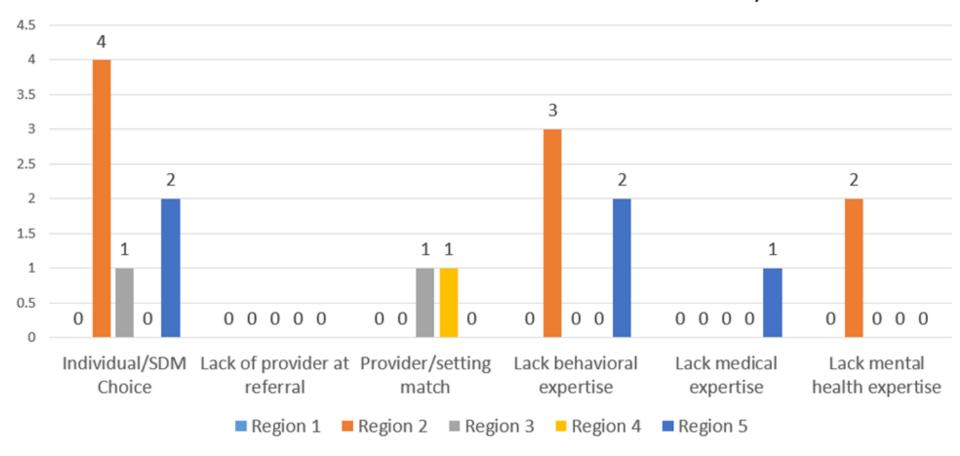
Shared Living (Frequency of **Regional Support Team** barriers FY20 4th and 1st Quarter FY21)



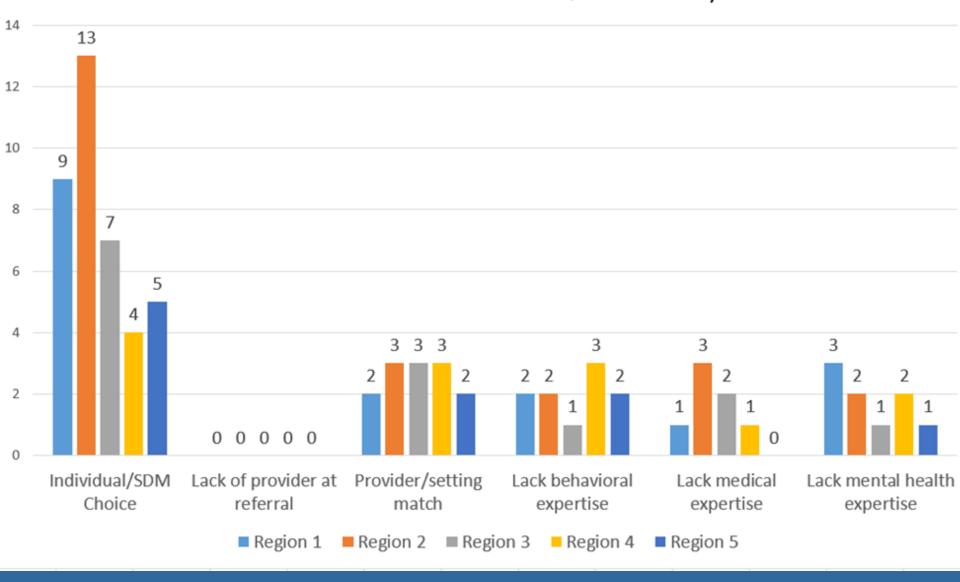
Supported Living (Frequency of **Regional Support Team** barriers FY20 4th and 1st Quarter FY21)



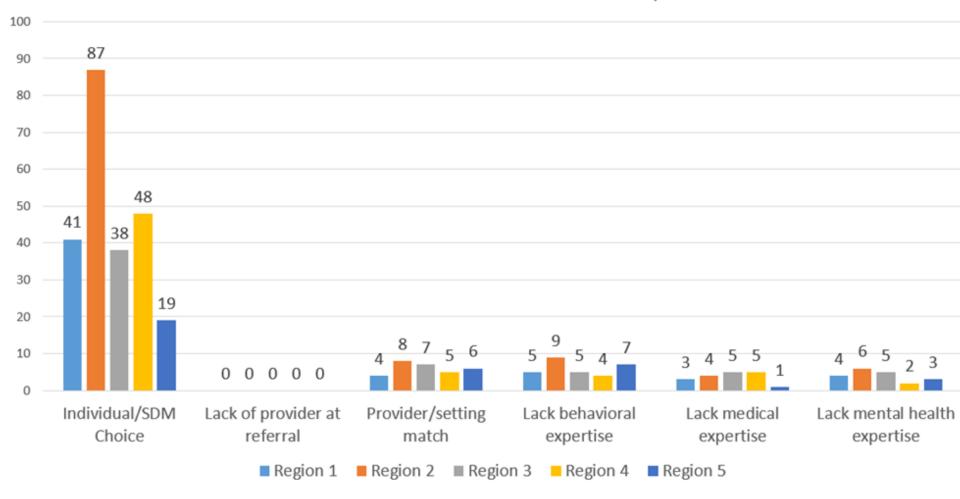
In-home Support Services (Frequency of **Regional Support Team** barriers FY20 4th and 1st Quarter FY21)



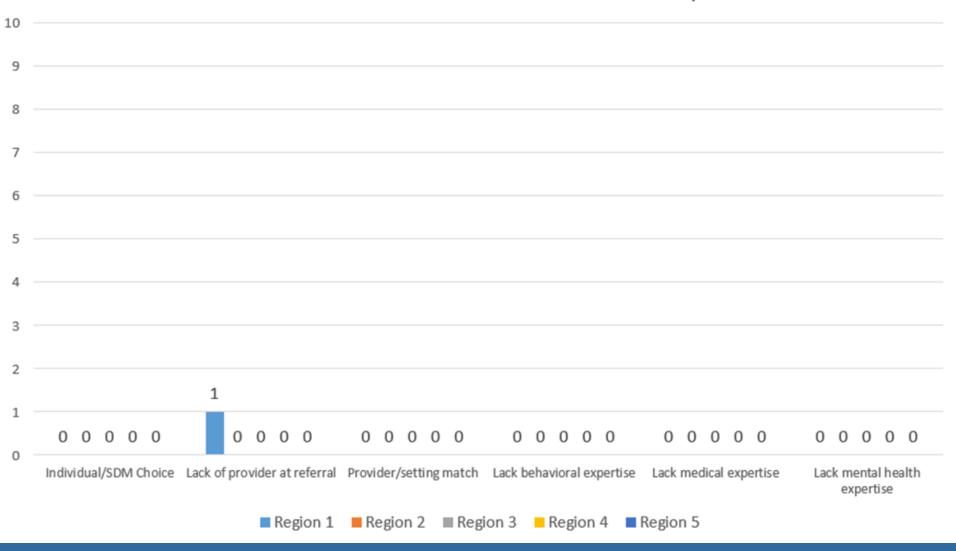
Sponsored Residential (Frequency of Regional Support Team barriers FY20 4th and 1st Quarter FY21)



Group Home 4 or fewer (Frequency of **Regional Support Team** barriers FY20 4th and 1st Quarter FY21)



Therapeutic Consultation (Frequency of **Regional Support Team** barriers FY20 4th and 1st Quarter FY21)



Opportunities



Specific localities with at least 50 people with DD waiver and fewer than three integrated service options.

Orange County
Waynesboro City
Harrisonburg City Region I
Louisa County
Charlottesville City
Campbell County

Franklin County
Pittsylvania City
Henry County
Halifax County
Carroll County
Pulaski County
Russell County
Bristol City
Scott County

Arlington County
Fairfax City
Falls Church City Region II
Manassas City
Manassas Park City

Dinwiddie County

Region IV

Richmond County
Northampton County
York County

Next Steps



- Working directly with providers to address barriers to service provision with a concentrated focus on Community Guide, Employment and Community Transportation, Peer Mentoring, Crisis Supports Services, and Skilled Nursing
- Updating and posting online the core provider training modules for all DD waiver services
- Producing and distributing a searchable PDF version of the DD Case Management
 Manual, which is currently online at the Partnership for People with Disabilities website
- Continued participation in the community of practice initiative around Charting the Lifecourse©
- Incorporating Business Acumen practices into provider development efforts
- Develop plans for the next Provider Innovation Collaborative to be held after the end of the public health emergency
- Increasing the number of providers per region identified as having expertise to support people with complex needs

Questions & Suggestions





For more information, visit Provider Development online at

http://www.dbhds.virginia.gov/developmental-services/provider-development